

# Privacy, Security, Liberty: Informing the Design of EMIS

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## ABSTRACT

This paper presents an exploration of key challenges, opportunities and risks for security, privacy and liberty through ICT supported emergency management, designed to inform the design of EMIS and architectures that support assembly of emergency management systems of systems. Faced with life-threatening circumstances, many people would consider a loss of privacy a small price to pay for swift assistance. However, how societies handle, and how individuals can be aware of, and control, personal data are highly sensitive and consequential matters, deeply entangling security, privacy and liberty with technological potential. The design of emergency management systems (EMIS) and architectures for the assembly of emergency management systems of systems should be sensitive to challenges, opportunities and dangers. We explore key issues and some design avenues.

## Keywords

Privacy, security, liberty, emergency management information systems (EMIS)

## INTRODUCTION

Three trends in contemporary societies make innovation in privacy protection in Emergency Management Information Systems (Turoff, Chumer, Van De Walle, & Yao, 2003; Van De Walle, Turoff, & Hiltz, 2010; Van De Walle & Turoff, 2007) an important issue:

- *Interoperability* – Difficulties in communication, coordination and collaboration in disaster response have inspired calls for enhanced interoperability and support for the assembly of flexible ‘systems of systems’ for emergency response (US Department of Homeland Security, 2004)
- *A digital ‘tsunami’* – a term coined by an EU Commission ‘Future Group’, who observe how people’s (and objects’) attributes, actions, and movements are increasingly mapped, tracked and interrogated for commercial, social, and security purposes. Individuals contribute to the proliferation of personal data through self-disclosure, e.g. in social media networks. Together with innovations in data analysis and visualization, this has resulted in a ‘tsunami’ of digital personal data (Future Group, 2007).
- *Fear of ‘big brother’ surveillance* – there is increasing awareness and fear of privacy intrusion and anxieties related to personal data processing and surveillance.

Faced with life-threatening circumstances, many people would regard a loss of privacy a small price to pay for swift assistance. To speed up search and rescue, or to contain the spread of infectious diseases, personal information such as location and names would clearly be useful (and obtainable even from turned off mobile phones, if telecommunications operators share their data (Bengtsson, Lu, Thorson, Garfield, & Schreeb, 2011); to receive the most appropriate medical care, interoperability with medical records and data from biosensors or implants (such as wireless pacemakers) could be helpful; and to help responders contact family or friends, mobile phone or social media data could be consulted. Personal data can also play an important role in prevention, planning, and recovery phases. For example, surveillance of suspects may help prevent crime, knowledge about persons most vulnerable (e.g. the elderly, chronically ill, or families with young children) may help emergency response agencies tailor warnings, advice and support for the specific needs of such populations, and purchasing records data household and could speed up compensation during recovery.

Advanced information and communication technologies (ICT) have the potential to enhance personal data

processing capabilities for emergency response, aiding the development of better, more efficient and economical services. Emergency management information systems (EMIS) try to leverage this potential. However, how societies and their institutions and organizations handle, and how individuals can control, personal data are highly sensitive and consequential matters, deeply entangling security, privacy and liberty with technological potential. Data protection laws, legal risk analysis methodologies, privacy protection practices, policies and technologies are being developed to manage risks and opportunities for individuals, groups, and society as well as professional responders. In this paper we provide an overview of issues to inform the design of EMIS and architectures that support assembly of ‘systems of systems’ for ‘agile’ emergency response.

## TRANSFORMATIONS OF PRIVACY

Traditional definitions of privacy describe it as a state of social withdrawal or the right to be ‘left alone’ (Brandeis & Warren, 1890). Over a decade ago, Scott McNealy, then CEO for CISCO, argued that ‘You already have zero privacy, get over it’ (cited in Langheinrich, 2001), observing that citizens behave in contradictory ways – on the one hand seemingly carelessly sharing personal information, on the other worried about an erosion of privacy. However, privacy is not a measurable quality to possess, but a contextual, situated, practically achieved matter of boundary management (Altman, 1976; Nissenbaum, 2009; Palen & Dourish, 2003). People modulate the disclosure of personal information dependant on the context, controlling it through embodied conduct embedded in material environments, through providing or withholding of information in relations with organizations such as healthcare providers, local authorities, or telecommunications operators, through agreements with data controllers, and through freedom of information requests about the data that is held about one’s person. Palen and Dourish (2003) observe three key boundaries for privacy management:

- *Disclosure boundary between privacy and publicity:* By giving out ‘enough’ information to relevant social groups, or even the general public, a boundary between private and public can be maintained. However, not all disclosure is conscious and not all information can be withheld (e.g. gender, age).
- *Identity boundary:* Privacy debates often assume that people are primarily concerned about privacy as individuals. However, in most situations, people are social actors, and they present different aspects of their identity in different social contexts. Emergency responders, for example, act as representatives of institutions. Control over personal data in different roles is important.
- *Temporal boundaries:* The capability of information technology to preserve information changes the ‘reach’ of information. This creates tension for the control of privacy because how information is going to be used in the future cannot always be anticipated.

Over the last decade, new technologies, practices and boundaries have emerged, most importantly:

- *Location boundaries:* Smartphones and social network technologies allow friends and family to see where one is. At a societal level, US-European counter terrorism collaboration agreements allow US intelligence agencies to examine European air passenger records (Williams, 2012). These new uses of technology complicate selective disclosure of location information (De Souza E Silva & Frith, 2010).
- *Social network boundaries:* The documentation of social connections in social media can enhance search engines with ‘social search’ (Sherrets, 2008). This introduces a need for ‘social privacy’.

People have developed sophisticated practices of modulating privacy along these boundaries, but these practices are *based on the ability to understand how one’s person is situated*. New technologies have engendered a ‘steady erosion of clearly situated action’ (Grudin 2001, cited in Palen & Dourish, 2003) altering ‘our control over how disclosed information is interpreted in different contexts and times’.

As a result, tensions arise for privacy, and these are exacerbated during crises, because new information technologies allow constraints of space, time, analysis, access and accountability to be circumvented:

- *High-speed transmission* – Data can be sent at very high speeds (up to 26 terabits per second<sup>1</sup>).
- *Persistence* – Data stored digitally can be stored in very large volumes and for very long times.
- *Enhanced computation* – Abilities of search, triangulation, actuarial analytics, visualizing data and other forms of computation enable sophisticated processing of huge data volumes.
- *Disembodiment* – The production of and access to personal data are increasingly disembodied. The immateriality of digital information and networks makes it possible for people to generate data without noticing it and for others to access and process such information without their subjects noticing it.

<sup>1</sup> <http://www.gizmag.com/record-26-terabits-per-second-data-transmission/18702/>

- *Dissociation* – Dissociation happens when the results of actions are visible, but the actions that led to them are invisible; in other words, when one cannot easily determine who is doing, or did, what. (Bellotti and Sellen, 1993).
- *Addressability* – A range of generalized and standardized grids and metrics make people and objects increasingly locatable, creating ‘a global architecture of address’, where ‘each and every part of the world could in theory be given an address’ (Thrift, 2007). GIS and GPS support this (Crag and Graham, 2007, Graham, 2009, Thrift, 2004), and Internet protocol version 6 (IPv6) makes comprehensive addressability an even more realistic prospect. For crisis management ideas of an ‘internet of things’ (Mattern and Floerkemeier, 2010) which aims to locate and address all objects and resources, as well as people who may be trapped or moving away from the scene open up new opportunities for better, more effective and economical disaster management.

But these capabilities are also problematic, because while they can greatly extend human capabilities, they can also obstruct or render impossible lived practices of privacy boundary management. These include the ability to:

- Notice instances of data collection,
- Determine who might be looking and why
- Comprehend the spatial, temporal, social and political contexts,
- Negotiate and agree proportionate and appropriate practices and
- Be sure that such agreements are adhered to and, if necessary, enforce them

This analysis shows that to design privacy sensitive emergency management technologies it is necessary to shift the focus of technology design from merely regulating and monitoring ‘access’ to personal data to support for managing privacy boundaries for everyone involved –emergency responders, public authorities, the individuals and communities affected by disasters, as well as members of the general public. Such support should allow people to notice potentially complex value conflicts, to determine and negotiate the proportionality and legitimacy of data processing, to actively trust (or withdraw trust) from data controllers and agree a level of granularity of personal data that is appropriate to the situation.

## CHALLENGES, OPPORTUNITIES, DANGERS

To inform debate about how such support may be developed in and for EMIS, we now review some key challenges, opportunities and dangers that arise from lack of support for privacy management, embedding concerns about privacy in wider consideration of ethical and social issues, focussing on the European Union.

### Challenges: Legitimacy and Silo-thinking

Experience of the practicalities of data protection in multi-agency emergency response highlights a serious challenge. Reflecting on evaluations of the emergency response effort after the London 7/7 bombings in 2005, Hilary Armstrong, UK Cabinet Minister for Social Exclusion, for example, points out that:

*It was apparent that in some parts of the emergency response, the requirements of the Data Protection Act 1998 were either misinterpreted or over-zealously applied. Subsequent reports ... have indicated that the London experience in this respect is not unique. (Armstrong, Ashton, & Thomas, 2007)*

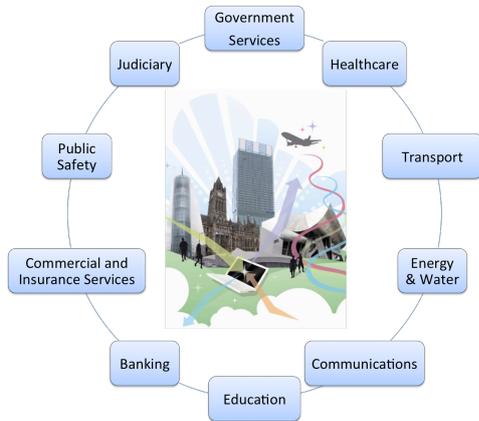
Failures to share data amongst the emergency agencies led to inefficiencies and mistakes so significant that the UK Government was prompted to clarify the data protection laws and formulate specific ‘Data Protection and Sharing Guidance for Emergency Planners and Responders’. For example, data controllers considered that it was not legal to pass personal data initially collected from victims by the Family Assistance Centre on to successor organizations for follow-up support. This complicated continuity of care for people at a very sensitive time in their lives. Such fragmentation of response efforts constitutes an example of ‘silo-thinking’, or a lack of organizational interoperability, where individual agencies do not collaborate even where this would be useful and possible. The problems are well-known in other countries. Indeed Cole (2010) cites studies where professionals identify ‘silo-thinking’ as one of the main barriers to organisational interaction.

### Opportunities: Systems of systems for Agile response

At the same time, transformations of privacy practices allow emergency responders to develop new, more efficient forms of communication, coordination and collaboration. Systems of systems approaches that allow flexible assembly and coordination of relevant services, organizations, information sources and resources at system runtime are gaining ground. In the US Department of Homeland Security’s definition:

*A system of systems exists when a group of independently operating systems—comprised of people, technology, and organizations—are connected, enabling emergency responders to effectively support day-to-day operations, planned events, or major incidents. (US Dept. for Homeland Security, 2004: 1)*

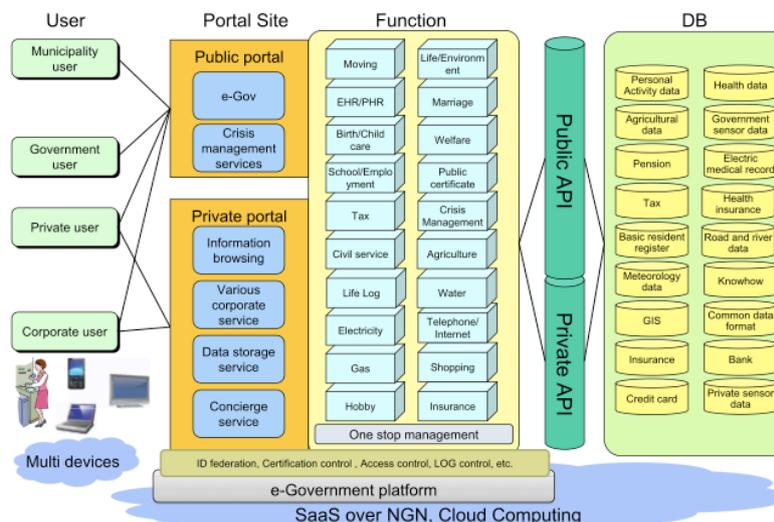
In the European context, where the emphasis is strongly on ‘unity in diversity’, the centralization and standardization that drive US efforts are complemented with support for the situated assembly of appropriate ‘adhocracies’ and tools for improvisation, a focus on ‘emergent interoperability’ and a subsidiarity principle of devolving decision-making to the lowest possible level (whilst supporting coordinative action at a higher level) (Mendonça, Jefferson, & Harrald, 2007; - 2012).



**Figure 1 Smart City Service Integration**

A system of systems approach to interoperability opens up new capabilities to enhance security for European citizens through enhanced data sharing. New forms of support for interoperability and integration can enable more ‘agile response’, that is, more richly and dynamically informed collaboration. The concept describes a flexible, loosely coupled, but highly collaborative response effort, where people have a high and highly distributed real-time degree of awareness of activities and resources and are able to mobilize these effectively in a coordinated manner (J. R. Harrald, 2006). The concept builds on visions of ‘smart cities’ that enable integration of different services (Figure 1):

There are a number of examples worldwide where such integration across civil, commercial and public safety services is gaining ground. Rio De Janeiro, for example, facilitates collaboration between routine transportation management and crisis management (Naphade, Banavar, Harrison, Paraszczak, & Morris, 2011). Other countries, like Japan, are implementing visions of ‘the future resilient society’ through integration of personal data across municipal, commercial, executive and juridical fields of everyday life (Maeda, 2010) (Figure 2).



**Figure 2 Realizing the Next Generation Resilient Societies Source: (Maeda, 2010)**

While such interoperability could be powerful for beneficial purposes, it can also foster the development of a technological and bureaucratic apparatus for all encompassing surveillance. The latter is not an inevitable consequence of pursuing the former, but to define avenues for design, it is important to discuss key dangers.

**Dangers: Inadequate privacy protection, surveillance and worse**

Recent debates about ‘Safeguarding Privacy in a connected world’ (European Commission, 2012) indicate that current privacy protection is flawed, undermining well-meant efforts to utilise intelligence to enhance efficiency and security within European societies. Landmark new data protection regulations are being drawn up to take account of technological advances and to address key issues in the processing of personal data, particularly conditions of consent, transparency, data access for data subjects, rights to rectification and erasure, the right to object and the right not to be subject to profiling, obligations of data controllers, and exceptions to the fundamental right to personal data protection (EU Commission, 2012).

It is critical for designers of EMIS to address privacy management. If regulators, citizens or professionals are worried about privacy, they will not (allow) use of new technologies even if they could enhance emergency services. Perhaps even more worryingly, technologies may be used in ways that extend surveillance unnecessarily. With an ever more extensive use of ever more powerful databases, some analysts argue:

*... a new Faustian bargain was struck around 1990. ... [In a] 'dance with the digital' ... [which is] making public through databasing what had been private ... many elements of economic and social life are 'locked in' to a path dependent pattern, more of a spider's web than web 2.0. (Urry, 2007:275)*

For Urry, who considers these matters in the context of increasing frictions over resource shortages (water, soil, oil, finance) and climate change, societies face a choice between all-encompassing surveillance and disastrous chaos as global futures are 'poised between an Orwellian or Hobbesian future' (ibid: 290).

Choices about these futures are often implicit, and they are made in everyday life and in the declaration of a state of exceptions. The ways in which people and organizations appropriate new technologies, for example, increasingly cast doubt over the very concept of spatially distinct public and private spheres:

*the overwhelming concern with the problem of 'erosion' of the public sphere or 'blurring of boundaries' between the public and the private, fail[s] to capture the multiple mobile relationships between them ... that involve the complex and fluid hybridizing of public-and-private life. (Sheller & Urry, 2003)*

People may, for example, engage in private communications in public spaces, have networked medical devices (such as pacemakers) implanted into their bodies, inhabit homes or workspace that are open to scrutiny by others, for example, through assisted living technologies, or media-space technologies. Sherry Turkle states:

*we live a life that generates its own electronic shadow. Over time, most people find a way to ignore or deny it. ... particularly for those who have grown up in our new regime of surveillance, leaving an electronic trace can come to feel so natural that the shadow seems to disappear. (Turkle, 2011)*

In crises, legitimate agencies' powers of personal data collection and processing may be extended, and the transformation of public/private boundaries provides a powerful basis for more agile emergency management. But there is a dark side, and because designers of EMIS have the power to foster positive as well as dangerous privacy practices, they should at least be aware of this, and ideally proactively support management of dangers.

Michel Foucault, a historian and philosopher who explored technologically augmented disciplinary rationalities, shows how individuals whose private lives may be scrutinized by authorities are likely to internalize control into their very body and soul (Foucault, 1977). Foucault makes a distinction between inclusionary and exclusionary discipline. Inclusionary discipline happened, for example, during the plague pandemic, when exceptional innovation in personal data processing took place. Forms of census were invented, people were registered in their homes, their name, and their health status were recorded. This allowed the authorities to know about deaths, to collect and remove the dead and to train people to deal with the disease. In the process they created 'docile' bodies, citizens that would subject themselves if not willingly then at least quietly to surveillance, coercion, and control exerted by the authorities. This was inclusionary, because those subject to surveillance stayed inside society and became part of the management of the crisis. The treatment of leprosy was very different. It implied identification, then separation and exile, often permanent exile and it is a form of *exclusionary discipline* that set a precedent highly relevant to today's ICT supported emergency management, where social sorting, categorical exclusion and false positives are becoming issues.

Clive Norris (2002) maps Foucault's analysis onto a discussion over whether digital surveillance fosters an exclusionary digital disciplinary society. He shows how powerful 'next generation' ICT are able to combine, for example, CCTV, facial recognition analytics, automatic number plate recognition (ANPR) and policing databases. If details are stored across such landscapes of interoperable data repositories for commerce, transport, education, administration and crisis response, information about deviance can be searched and stored. It becomes possible to exclude certain groups of people from certain spaces and services. Populations may be subtly diverted and denied access to some services in 'sentient cities' (Crang & Graham, 2007)(see also Adey, 2009 for an account of preemptive securitization and the body).

Individuals may be subject to surreptitious capture of personal data, for example through face recognition and behavioural biometrics. On the basis of personal data processing, individuals may become 'false positives', that is, falsely identified as a target for action (or inaction). This is a particularly strong risk during and after emergency situations. For example, in their investigations into a thwarted bombing attack shortly after the 2005 7/7 London bombings, the police incorrectly identified Jean Charles de Menezes as Hussain Osman, one of the organisers of the attack. This eventually led to Mr de Menezes being shot dead. More broadly, particular groups within society may be discriminated against due to technologically augmented capabilities to carry out 'social sorting', that is, categorization based on criteria such as ethnicity, age, gender, health status but also more

flexible ‘markers’ across different data sets. For example, in 2009 in the UK, ‘protester’ markers were accumulated and connected to vehicles and their owners which were then entered into national automatic number plate recognition (ANPR) transport monitoring systems, which led to peaceful protesters being searched and obstructed. This also constitutes an instance of ‘function creep’, that is, the reuse of data collected for one purpose for another, unrelated purpose.

Actuarial analytics are a driver for function creep. They utilise statistics to measure and anticipate risks. Such analytics underpin strategies to locate, sort and manage diverse risks, and originates from the insurance sector. ICT supported data processing and data mining possibilities have introduced actuarial techniques to policing (Feeley and Simon, 1994), where they have ‘become at least as important as reactive penal measures’ (Zedner, 2007: 265). Actuarial analysis is problematic, because it allows social sorting and categorical exclusion, ‘eschews corrective aspirations, takes crime and deviance for granted, and seeks technical means and measures to manage the threat they represent’ (Yar, 2003: 256). In emergency response, similar ethical dilemmas may arise as austerity and increased occurrence of crises stretch response capacity. Solove (2004) argues that in the light of such powerful data processing techniques, traditional metaphors of surveillance (such as Big Brother) could usefully be extended through consideration of Kafka’s novel *The Trial* (Kafka, 2000). The book chronicles the exclusion, helplessness and frustration individuals can face in relation to disembodied, dissociated, actuarial use of personal data, when they realize widespread on-going profiling of their lives, done with unclear accountability and little control on their part over the gathering, processing and storing of data.

The new temporality of privacy can trigger further tensions. What one says and how one acts could have far-reaching consequences when the ephemerality of speech and actions is destroyed. While the default thinking when designing ICT for emergency management is to keep records as detailed and as lasting as possible, this thinking complicates embodied control of personal information and privacy management (Bannon, 2006; Dodge & Kitchin, 2007). Furthermore, the unforgetting accumulation of data can allow retrospective scrutiny of decisions and actions by emergency response professionals and experts. The verdict in the l’Aquila trial in 2012, where six scientists and an official of Italy’s Civil Protection Agency were convicted of manslaughter for providing false reassurances to the public regarding the earthquake, is an extreme example of how the ability of tracking who said what when may affect the accountability of emergency responders.

Widening our perspective yet further, for societies the collection and processing of personal data may become problematic, because basic rights, such as freedoms of speech and movement can be eroded. Contemporary constructions of risk and danger, especially since the start of the ‘war on terror’ after 9/11, may be leading societies into a permanent state of emergency/exception. A potent driver is the transformation of fear, which, according to sociologist Frank Furedi: *is no longer simply an emotion, or a response to the perception of threat. It has become a cultural idiom .... Popular culture continually encourages an expansive alarmist imagination.* (Furedi, 2006). Frightened societies have begun to accept, or even call for, a far-reaching securitization, even ‘militarization of everyday life’ (Graham, 2010), that is, an embedding of security/military perspectives and technologies into of everyday spaces and everyday lives, e.g. through all-surround CCTV or the use of blast proof concrete in buildings. EMIS, too, are incorporating military inspired technologies, such as incident command system (ICS) structures and GPS. Military metaphors and technologies can deeply affect the way in which emergency management is done: The centralization of emergency response under the Department of Homeland Security in the US after 9/11, for example, played a significant part in the failure of humanitarian response to Katrina (Birkland, 2009; see also Tierney, 2006). The embedding of military technologies into everyday life and ICT has a long history, from the Internet to GPS. However, recent years have seen an acceleration, as technology companies bound up with the military sell to civilian and public authority users, and create new products that are no longer purely military or purely civilian (Wood, Ball, Lyon, Norris, & Raab, 2006). Pressures of shrinking military budgets no doubt fuel some of this doubling, or re-orientation.

A militarization of emergency response and everyday culture contributes to what Giorgio Agamben describes as a spread of exceptions, often declared to protect national security (Agamben, 2005), where fundamental human rights to privacy can be suspended. Agamben’s argument is complex and it is beyond the scope of this paper to explore it in detail, but readers may find elaboration in (Scheuerman, 2006). Most importantly, the extension of exceptions indexes corrosive trends, and these can be exacerbated by increasing interoperability between information systems, EMIS and supportive architectures that connect them, e.g. into smart city databases, in exceptional circumstances. European history is marked by the devastating experience of two world wars, and the holocaust, which was facilitated by an unprecedentedly effective process of collecting, sharing and processing personal data through an efficient bureaucratic apparatus and a popular culture of surveillance (Arendt, 2004; Bauman, 1989). Totalitarian rule was established in no small part through the evocation of a series of extra-legal ‘states of exception’, which suspended critical laws, including rights to data protection, because it was assumed that ‘the rule of law may prevent a polity from defending itself in the event of a serious political crisis’ (Scheppelle, 2003: 1010). This European experience demonstrated that an extensive suspension of fundamental

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human rights and a softening of separations between different data controllers may have severe consequences for societies. These experiences still colour much of the political response to the ‘war on terror’:

*...much of the international community ... has turned away from these extra-legal justifications for states of exception. ... Only the United States, with its eighteenth century constitution and Cold War legacy of exceptionalism, seems to be soldiering on in this new legal space of conflict* (Scheppelle 2003: 1082)

But US philosophies of extra-legal exceptionalism, where the power to define exceptions is concentrated in the hands of individual rulers, are influencing changes worldwide that inform the design of information systems with permeable boundaries, persistent storage, powerful analytic and visualizing capacities, including the design of EMIS, smart city systems and supporting architectures. A key issue is the removal of boundaries that separate criminal investigations from national security investigations. For example, in the UK calls for ‘smart city’ convergence between Transport for London and police systems, and the extension of the ANPR system’s use from congestion charging to policing related to national security as well as investigations for general criminal policing<sup>2</sup> echo controversies around the US Patriot Act, aimed at ‘Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism’. The Act was passed in 2001, and it enables extensive processing of personal data, including records of commercial transactions and Passenger Name Records collected in third countries, such as European member states (Whittaker, 2011).

This is, in part, allowed to happen, because citizens do not ‘feel’ the intrusion into their privacy, because pre-emptive measures are often localised, unplanned, enabled by invisible infrastructure and powered by interoperability between systems. Genuine and imagined threats and austerity economic pressures on the provision of emergency services seem to require the maximization of data sharing. The intrusion is creeping, disembodied, invisible and passive, and rationalized by militarised discourses of everyday safety issues. Our summary of some key dangers of this perspective on personal data usage suggests that it has the potential to erode democratic citizenship and civil liberties.

#### **PRIVACY BY DESIGN FOR EMERGENCY MANAGEMENT INFORMATION SYSTEMS OF SYSTEMS**

The risks related to processing of personal data through EMIS and associated systems for individuals, specific social and cultural groups, and societies are clearly considerable, but there are also significant beneficial opportunities, and privacy sensitive agile emergency response is a promising vision. Realizing the latter without breaking fundamental freedoms is a challenging balancing act, but one that is amenable to design. It is beyond the scope of this paper to resolve the dangers we have explored, but in this section we seek to contribute to larger efforts, by discussing ‘privacy by design’ as a particularly promising avenue for innovation.

Privacy by design is a relatively new approach and it has several meanings and origins (Cavoukian, 2001; Langheinrich, 2001). At one level, privacy by design is about heightening sensitivity to privacy issues during design. At another, privacy by design can be about enforcing compliance with privacy regulations through hard wiring constraints on practices into design with privacy enhancing technologies (PETs). Examples include privacy policy inspection tools, access control restrictions, and pseudonymisation tools that allow people to maintain a degree of anonymity (Pearson, 2009). The first approach – enhancing sensitivity through debate – needs to be supplemented with methods that support translation into the design and appropriation of technologies. Such methodologies may include privacy and ethical impact assessments, that is, structured investigations into the privacy and ethical implications of design decisions (Clarke, 2009; Wright, 2010), legal risk analysis, as well as more qualitative ethnographic and participatory design approaches that explore privacy and ethical issues through observation, collaborative design and iterative experimental implementation (-, 2012). All should “begin at the earliest possible stages, when there are still opportunities to influence the outcome of a project” (Wright & DeHeert, 2012). The second approach of inscribing compliance *into* technologies is less useful in view of the dynamic nature of emergency management and the systems of systems approaches this has inspired in the design of EMIS, where elements exhibit emergent interoperability and the whole is more than the sum of its parts. Privacy cannot easily usefully be ensured or ‘enforced’ *apriori* by design in this context.

However, there is a third form of human-practice focused privacy by design that combines the two. It is based

<sup>2</sup> This was raised in the current Mayor of London’s re-election campaign in May 2012. The re-election manifesto states, “*Ensuring strong protections against misuse, I will extend this approach [ANPR for fighting crime] by requiring Transport for London (TfL) and The Metropolitan Police service to assume joint responsibility for TfL’s ANPR camera system which is used for the operation of the congestion charge and the low emission zone. This would give the Met [Metropolitan Police Service] straightforward access, with an explicit purpose of crime prevention and detection*” (<http://www.scribd.com/doc/91943852/Taking-Greater-London-Forward>, Accessed July 2012)

on a shift from conceptions of privacy as a value that has to be traded in in return for security, and a right that has to be enforced through rigid regulation, to an understanding of privacy as a contextual value and embodied practice that is *augmented and constrained* by technologies, cultural conventions and the law. By taking this perspective, alternative design avenues are opened up, for example via specification of non-functional requirements such as architectural qualities of transparency and inspectability. For example, privacy protection in emergency response systems of systems may be supported by imposing temporal and geographical constraints on data sharing and documenting the parameters. And a human practice focused approach is particularly useful in view of the substantive ethical and legal challenges posed by datamining capacities.

In times of crises, boundaries between different systems (telecoms databases, transport management systems, police records, social networking systems, insurance databases) may be made permeable, allowing automated data collection and analysis tools and profiling of involved populations silently. This poses dangers to personal data protection, privacy and liberty, a fact recognized by the EU Commission review of data protection rules.

Conventional privacy protection in data mining involves limiting access at the point of data collection, including using cryptographic and statistical techniques. However, the Internet provides a huge source of data and can render conventional access-limiting methods ineffective and impractical. Indeed, the law is, in some circumstances, proving to be ineffective. Referring to the US use of data mining around Passenger Records, (Weitzner et al., 2008) argue that: *'Laws that limit access to information do not protect privacy here because so much of the data is publicly available. To date, neither law nor technology has developed a way to address this privacy loophole.'* New socio-technical mechanisms are required to achieve traceability, transparency and accountability in the process of aggregating, triangulating, analysing and making inferences in datamining. Transparency and accountability can be defined as follows (Weitzner et al., 2006):

- **transparency:** the history of data manipulations and inferences is maintained and can be examined by authorized parties (who may be the general public)
- **accountability:** one can check whether policies that govern data processing were in fact adhered to

Instances of privacy violation arise when a set of data, which contains correct facts and is governed by legal permission, is used for purposes other than those specified at the time of collection without proper permissions.

In the context of emergency response the risk of such violations arises, because exceptional circumstances may prompt removal of information boundaries between civil and crisis organizations. To support trust in systems that support such interoperability in times of crisis (but not under normal circumstances), the design of tools that make use of personal data accountable at the time of use and retrospectively seems promising. Weitzner et al (2006) introduce three mechanisms to maintain accountability when performing data mining:

- **Inferencing Engine(s):** support analysis of data available and assesses compliance with relevant rules
- **Truth Maintenance System:** a persistent store fed by the inference engine(s) consisting of proof antecedents as well as data provenance, used to assess reliability of inferences and to record justifications for proof antecedents developed in the course of an investigation.
- **Proof Generator:** constructs proofs that critical transitions and adverse uses of personal information are justified by facts and permissible under applicable rules

This form of privacy protection aims to protect privacy from three directions: (1) by controlling access, (2) by supporting reference to pre-defined rules and (3) by making the justification of inferences trace-able.

This approach to enhancing transparency and accountability is useful. However, it would have to be comprehensive. Automated data analysis draws on data that are collected from different sources which often have missing and obsolete data in them. If data cleaning is not conducted properly, mistakes – e.g. false positives (locating a trapped victim where there is none, or branding an innocent person as a terrorist suspect, as in the de Menezes case) – can occur. Also, processing might not accurately distinguish noise from important information, leading to false negatives, that is, failing to identify relevant instances (such as a healthy trapped victim or a criminal). This is a serious concern. With a false positive rate of 1%, which is as low as statistical inference can normally be, the American Computer Assisted Passenger Prescreening System might scrutinize the 1.8 million that travel by air in the US and mark 18,000 innocent people as suspects every day (Solove, 2008). Enhanced transparency and accountability may assist in avoiding mistakes, but they are not foolproof.

## CONCLUSION

In this paper we have elaborated some key challenges, opportunities and dangers of utilizing personal data for emergency management. We argue that it is important to translate enhanced privacy sensitivity into design and

have highlighted privacy by design as a promising avenue for design. In conclusion, our investigation suggests that while compliance with values of privacy can, in some instances, be designed 'into' technology, in the dynamic context of crisis management, where flexibility is needed with regard to what kinds of information sources can be used and how, an approach that seeks to design *for* privacy in the sense of supporting professional responders as well as other stakeholders and the public in noticing, negotiating and managing privacy is an more effective and useful approach.

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