

Challenges and Promises of Big Team Comparative Cognition

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Standfirst

Big Team Science (BTS) has the potential to reshape comparative cognition research, but its implementation—especially making comparisons species-fair, handling multi-site variation, and reaching researcher consensus—poses daunting challenges. Here, we propose solutions and discuss how BTS can transform the field.

Big Team Science (BTS) is a powerful approach to scientific discovery wherein teams of researchers pool resources and efforts to answer fundamental questions in their fields. BTS offers clear advantages, most notably the ability to achieve greater sample size and diversity than any individual or team, which further improves the reliability and generalizability of inferences. While BTS has long been the norm in the natural sciences such as astronomy, physics and genetics, successful BTS collaborations have emerged only recently in the behavioral, cognitive, and social sciences, spanning both single species (e.g., ManyBabies, ManyDogs) and multiple species (e.g., ManyPrimates, ManyBirds). BTS across *multiple* and *diverse* taxa is an even more recent development (e.g., ManyManys). We recently argued that BTS offers unique advantages to the study of comparative cognition, including balancing cross-species standardization and species-fair designs, advancing theories, and improving welfare standards and conservation initiatives¹. Yet, implementing BTS poses challenges, some of which are unique to cross-species comparisons. Using our experience as members of the *ManyManys* collaboration (<https://manymanys.github.io>), we highlight three of those challenges, together with potential solutions.

Implementing Species-Fair Comparisons

Comparative cognition aims to elucidate ontogenetic and phylogenetic differences across species. This ambitious endeavor improves our understanding of individual animal models while shedding light on human behavior and development². Unlike disciplines that focus on a single species, comparative cognition must grapple with organisms with distinct sensory modalities, morphological and physiological adaptations, and behavioral repertoires, which calls for complex methodological solutions. One promising solution to address this challenge lies in the so-called *species-fair approach*, which argues that successful cross-species comparisons hinge

on a delicate balance between standardizing core task components and permitting procedural modifications aligned with species-specific needs and preferences³.

Admittedly, in the context of BTS, implementing a species-fair approach can be challenging when there is a large number and diversity of taxa involved. In this case, task design, experimental features (e.g., task parameters), and species-specific characteristics (e.g., sensory modalities) require even more careful consideration than in single-species/single-lab studies to ensure construct validity. For example, a task comparing memory abilities across different species might need to include different types of cues (e.g., visual, auditory, olfactory) to accommodate species' differences in sensory abilities. Put differently, diverse skills or traits necessitate tailoring tasks to ensure that findings accurately reflect the underlying processes of the species under study. Similarly, species-specific properties might lead to different optimal values for task parameters. For instance, a 15-minute intertrial interval might be reasonable when testing fish in an aquarium, but unsuitable for assessing monkeys in a testing box⁴. When these differences are not considered carefully, failures to successfully complete a task might be due to inappropriate methodological design rather than true cognitive differences.

Not only must standardized tasks cater to the specific needs of diverse species, but they must be ecologically relevant and hold motivational value for the species tested. For example, infants can be rewarded with visually attractive pictures and/or objects, while other species may respond to food or access to conspecifics as effective reinforcers. Importantly, even if species share a particular ability, they might display it in distinct contexts or it may be underpinned by different mechanisms, which calls for discretion before drawing conclusions about the observed behaviors. For instance, different species (or even individuals of the same species) might pass the same test using entirely different behavioral strategies (e.g. prosocial vs. spiteful)⁵. Therefore, it

is vital to establish whether a species can solve a task, quantify its performance, and recognize the behavioral signatures of the animal (i.e., strategies, types of errors, or biases).

Fortunately, standardized methods for implementing species-fair designs are being developed. For example, some scholars advocate for a two-pronged approach where subjects should first be compared using tasks in which parameters are as identical as possible to establish a performance baseline across species⁴, after which they should be compared on tasks adapted to their particular characteristics, needs, and preferences⁶. This approach allows researchers to both compare species and explore the impact of species-specific factors using tasks that are optimized for each species. Due to their increased sample size and diversity, BTS projects provide an excellent platform for empirically testing how different species-fair approaches actually perform.

Moreover, in a BTS context, researchers benefit from a distributed knowledge system that makes planning such testing more feasible. Unlike more traditional research approaches for which one or a few researcher(s) is/are expected to possess extensive knowledge across multiple species, BTS capitalizes on the collective expertise of a diverse team, as well as access to more diverse species and populations. Each member contributes with a specialized understanding of different species, and this wider array of perspectives and insights enriches the research process and aids in the interpretation of results. Such a collaborative structure facilitates more nuanced and species-appropriate experimental designs.

Measuring and Controlling for Multi-Site Differences

In comparative cognition, BTS collaborations typically collect data from several testing sites. This broadens sample sizes, but can also introduce substantial cross-site variability that obscures true differences between groups or species. For example, intraspecific cognitive variation can arise due to differences in rearing histories between (and potentially within) sites⁷. Additionally,

factors such as subjects' testing experience and experimenter bias can facilitate or hinder performance on a task^{8,9}. Moreover, differences across sites can also result from limitations in controlling or manipulating key variables, including those associated with food and the separation of subjects¹⁰. These limitations are especially prevalent in zoos and other non-laboratory settings, which are common research environments within comparative cognition research. Additional layers of complexity are added when considering current efforts towards studying cognition directly in the wild and/or under ecologically relevant conditions¹¹, or when testing human children in non-experimental environments beyond the experimenter's control¹².

For example, when two or more sites fail to replicate findings, it is often assumed that the differences are due to experimental errors, or that results are contradictory or even invalid. However, it can also be the case that the observed differences reveal the true phenotypic variability expressed by different populations of the same species under different conditions. In such a scenario, BTS emerges as a unique opportunity to disentangle local patterns from generalizable processes and to provide a better estimate of a species' phenotypic variability. By incorporating multi-site data, BTS enables the mapping of variability that supports a better understanding of the full scope of species' cognitive repertoires.

Concrete strategies can help BTS researchers understand site- and experimenter-specific factors. For example, researchers can document details on design implementation and share precise and detailed information on possible inconsistencies. In ManyBabies 1—a large-scale collaboration that replicated the finding that infants prefer infant-directed speech over adult-directed speech—each participating lab documented its setup and experimental procedure by submitting walkthrough videos, thus providing rich information about each step of the data collection procedure and how it might have varied across labs¹³. In ManyPrimates 1, the lead

team collected information on species and site-relevant factors—such as the size of the experimental apparatus and social group size—as well as individual factors—including prior task experience—and integrated them into phylogenetic analyses¹⁴. Additionally, automated setups, data acquisition protocols, and closed-loop settings in which animals interact with computer-controlled setups help insulate data acquisition against observer bias as well as unintended cues from human experimenters¹⁵. Future directions for behavioral research might include exploring machine learning and AI-powered tools to facilitate objective data acquisition and improve the precision and comparability of behavioral data across study sites.

Navigating Decision-Making and Theoretical Divides

All BTS networks must agree on crucial aspects of project implementation, including topic selection, conceptual definitions, and study design. However, group decision-making in comparative cognition research presents particular challenges due to the diverse theoretical and disciplinary backgrounds of the participants. The core risk lies in the potential for a narrow range of perspectives—often from already overrepresented groups—to dictate research questions, theories, and methodologies. Consider a project exploring learning skills across species. In such a project, biologists and psychologists confront the challenge of reconciling their diverse, discipline-specific definitions. When deciding on the research methodology, there could be disagreements on whether to prioritize observations of natural behaviors in the wild or controlled experiments that manipulate environmental variables. This divergence across fields can lead to difficulties in agreeing on what constitutes evidence for learning, how to measure it, and even which species to study.

To facilitate meaningful comparisons across taxa, researchers need to use common terminology to refer to cognitive capacities across species and clearly define the criteria for

interpreting behaviors. For instance, in the competition for high-profile publications about “clever” animals, definitions are sometimes adjusted so that the favored species “pass” the test. However, the more permissive the definition, the more species will qualify, and the more examples of functional convergence (or indeed homology) one might (mis-)identify. In other words, there is a risk that identifying evolutionary patterns in cognition depends somewhat on semantics rather than actual biological traits¹⁴. The challenge in BTS is twofold: aligning terminologies and reconciling different theoretical accounts and methodologies. The successful integration of diverse perspectives requires an in-depth understanding and appreciation of each discipline’s theoretical underpinnings and a commitment to developing hybrid frameworks to accommodate discrepancies.

To help solve these challenges, BTS networks need to implement strategies for interdisciplinary integration. For example, BTS projects can take a *consensus-building approach*, aiming to make decisions that are generally agreed upon by as many team members as possible. Consensus-building activities can include (a) soliciting and facilitating open discussions in targeted workshops or meetings, (b) providing multiple forums and mechanisms for collecting feedback on team decisions, and (c) polling opinions from the entire research team on key decision points in the project. In comparative cognition, it is particularly important that consensus is developed in a democratic manner with input from researchers representing a wide range of perspectives and taxa.

Conclusion

Implementing a BTS approach presents hurdles for research projects in all fields, with comparative cognition facing particularly substantial challenges. We have argued that there are promising opportunities to refine research methodologies and workflows to overcome these

challenges. BTS holds immense potential to foster interdisciplinary integration, facilitate group decision making, and advance open science through global partnerships. By leveraging the diverse expertise of scientists in task design, data interpretation, and the comprehensive mapping of species' phenotypic variability using multi-site data, BTS can reshape research practices in comparative cognition and accelerate significant advancements in the field.

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Competing interests

The authors declare no conflicts of interest.

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Figure captions

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