

THE RELATION BETWEEN ACCOUNTING COMPARABILITY AND FIRM PRODUCTIVITY

ABSTRACT

Using a comprehensive sample of U.S. manufacturing firms from 1992 to 2015, I test for the association between accounting comparability and firm productivity. I posit that increased accounting comparability facilitates learning from peer firms ultimately increasing firm productivity. Results show that accounting comparability is positively related to firm productivity, and that one channel for this relation is improvement in inventory management. In cross-sectional analysis, I find that the relation between accounting comparability and firm productivity is stronger when 1) peer firms exhibit higher productivity and provide more informative filings; 2) subject firms exhibit higher product similarity with peer firms and face stiffer competition, and 3) subject firms operate in industries characterized by higher accounting quality.

JEL classifications: G12, G14, O32

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1. Introduction

One of the main drivers of profitability is productivity (Hasan et al., 2018) hence, studies examining the drivers of productivity are of public interest. Productivity is the efficiency by which inputs to the production process are converted into outputs. Even though researchers have made great strides in determining the drivers of productivity, the influence of the accounting system on firm productivity remains unclear.

In this study, I test for the relation between accounting comparability of a subject firm with its industry peers and subject firm productivity. Like prior literature¹ I capture firm productivity using total factor productivity (TFP), that captures output not explained by production factor inputs. Accounting comparability is measured using the measure from De Franco et al. (2011) that captures similarity in the accounting policies used by firms as well as similarity in how such accounting policies are implemented by firms. De Franco et al. (2011) defines accounting comparability as the similarity with which firms map economic events to accounting numbers. I posit a positive association between accounting comparability and firm productivity, where firms with greater accounting comparability with their peers learn about the productivity enhancing activities of peer firms. This learning allows the subject firm to improve its productivity.

The approach adopted in this paper is different from that used in most prior literature. Specifically, most prior literature examines the influence of firm specific accounting choices on its own or its peer firm decision-making. For example, Biddle et al. (2009) find that subject firm

¹ Examples of such literature includes Schoar, (2002), Levinsohn and Petrin (2003), Yasar et al., (2008), Imrohorglu and Tuzel (2014), Darrrough et al., (2018), To et al., (2018) and Barrios et al., (2019).

accounting quality is related to subject firm investment efficiency, while Badertscher et al. (2013), Beatty et al. (2013) and Shroff et al. (2014) show that subject firm accounting choices influence peer firm investment decisions and vice versa. In this study, like Chen et al. (2018) and Chircop et al. (2020), I study how a *shared* accounting characteristic influences subject firm decision-making. Hence, while in most prior literature accounting choices of one firm influence the accounting characteristic under study, accounting comparability is a function of the accounting choices of two firms where *both* firms need to make similar accounting choices.

This study also differs in its approach from Chen et al. (2018) and Chircop et al. (2020). The former study examines the role of accounting comparability in the M&A process and investigates how accounting comparability of a target firm with its peer firms influence acquirer decision making. The study finds that higher target firm accounting comparability improves acquirer M&A outcomes. In contrast, like Chircop et al. (2020), this study examines how a firm's own accounting comparability influences its own decision making. Chircop et al. (2020) examines the relation between accounting comparability and innovative efficiency and finds that accounting comparability improves innovative efficiency. The authors attribute this relation to the ability of a subject firm to learn from peer firm investment decisions in the presence of high accounting comparability. While both Chen et al. (2018) and Chircop et al. (2020) examine the influence of accounting comparability on *investment* decision making, I study the influence of accounting comparability on *operating* decision making as captured by TFP.²

Using a comprehensive sample of U.S. publicly traded manufacturing firms from 1992 to 2015, I find a positive association between accounting comparability and firm productivity. Specifically, an increase in accounting comparability from the median to the 75th percentile of

² Operating decisions refer to determinations with respect to routine, ongoing activities of the organisation. Operating decisions are decisions other than investing or financing decisions.

my sample is associated with an increase of 0.015 in firm TFP *ceteris paribus*.³ To identify the mechanism which drives the relation between accounting comparability and firm productivity I examine a management practice captured by TFP and which is particularly pertinent to manufacturing firms, lean inventory management (Bloom and Van Reenen 2007). This practice, which espouses techniques such as Just-In-Time (JIT) manufacturing, is often identified as a key management practice of successful U.S. manufacturing firms (Chen et al., 2005). I find that accounting comparability facilitates subject firm learning from peer firm JIT practices. This learning allows subject firms to improve their inventory management practices, ultimately improving their productivity. Further, I show that the association between accounting comparability and firm productivity is stronger when 1) peer firms exhibit high productivity and provide more informative filings; 2) subject firms' exhibit high product similarity with peer firms and face stiffer competition, and 3) subject firms operate in industries characterized by higher accounting quality.

This study contributes to prior literature along multiple dimensions. First, I contribute to the literature on accounting comparability by showing that accounting comparability is not only associated with an improved information environment for analysts (De Franco et al., 2011), management's external investment decisions (Chen et al., 2018) and innovative efficiency (Chircop et al, 2020), but is also associated with higher firm productivity. Hence, this study provides first evidence that accounting comparability is not only associated with better one-off investment decision making but is also associated with improved day-to-day operating decision making. Second, I contribute to the literature on the drivers of firm productivity. While prior literature has identified various drivers of firm productivity (Syverson, 2011) this is one of the first studies that documents how characteristics of the accounting system influence productivity.

³ Mean (median) total factor productivity for my sample is -0.019 (-0.038).

Specifically, this study complements Hann et al. (2020) which shows that productivity is more dispersed in industries with poor reporting quality. This study differs from Hann et al. along two dimensions. First, unlike financial reporting quality, accounting comparability is a function of the accounting choices of the subject and peer firms. Second, while Hann et al. examine productivity dispersion in industries, I examine the effect of an accounting characteristic on firms' own productivity.

2. Literature Review

2.1 Firm productivity

Productivity is often defined as the efficiency by which inputs in the production process are converted into outputs (Serpa and Krishnan, 2017). Total factor productivity (TFP), a common measure of firm productivity, is invariant to the intensity of observable input factors. Hence, higher-TFP producers generate more outputs relative to lower-TFP producers for the same amount of inputs. TFP represents Hicksian-factor neutral productivity differences between firms where higher-TFP firms have isoquants shifted up and to the right of lower-TFP firms (Bloom and Van Reenen 2007). Importantly changes in factor prices that drive factor intensity differences do not affect TFP, since such changes induce shifts along rather than in isoquants (Breunig and Wong, 2005; Barrios et al., 2019). Prior literature identifies several drivers of productivity. Two such drivers are resource misallocation and productivity spillovers.

Restuccia and Rogerson (2008) propose a growth model where misallocation of resources across firms that differ in productivity levels leads to lower aggregate productivity, as captured by TFP. Hsieh and Klenow (2009) quantify the effect of resource misallocation on aggregate productivity and find that this effect is economically significant. David et al. (2016) links the effect of resource misallocation across firms on aggregate productivity, to informational frictions at the firm level and Choi (2021) proposes a model where the use of accrual accounting within

the firm improves managers' information about future productivity, hence enabling firms to make better capital and labor investment decisions.⁴ In a similar vein Hann et al. (2020) find that accounting quality attenuates external market participants (e.g. investors, customers or suppliers) information frictions about the distribution of productivity within an industry. Like Choi (2021) and Hann et al. (2020), I posit that characteristics of the accounting system influence productivity, however, unlike these studies I examine how accounting comparability improves subject firm productivity by facilitating subject firm learning about peer firm productivity enhancing management practices.

Productivity spillovers occur when the practices of one firm influence the productivity levels of other firms. Griffith et al. (2006) examine the geographic location of UK firms' R&D operations and find that UK firms with R&D activities in the US have faster overall productivity growth. They conclude that the US presence of such firms enables UK firms to tap the knowledge base of the US economy, which tends to be the technological leader in most industries. Bartelsman et al. (2008) compares productivity spillover effects between global and economy-specific industry leaders and finds that a plant's productivity converges faster to the industry domestic leader than the global industry leader. Crespi et al. (2008) and Keller and Yeaple (2009) use production microdata and survey data to examine information flows that lead to cross-border productivity convergence. They find that suppliers and competitors are main sources of information and that having a multinational presence facilitates cross-border information flows. Serpa and Krishnan (2017) examine productivity spillovers at the firm level and find evidence of significant customer-supplier productivity spillover effects. While these studies attribute productivity convergence to spillover effects, it is unclear how such productivity spillovers occur.

⁴ In line with prior literature (e.g. Feng et al., 2009; Dichev et al., 2013; Goodman et al., 2014; Shroff, 2017), Choi (2021) finds that accruals enable firms to measure their performance more accurately, hence improving production decisions.

This study aims to contribute to this literature by identifying accounting comparability as a channel through which productivity spillovers occur.

2.2 Accounting comparability

Accounting information is comparable when similar economic events lead to accounting numbers which are similar, while different economic events lead to different accounting numbers. The Financial Accounting Standards Board (FASB, 2010) emphasizes that rational decision-making requires accounting numbers that are comparable so that users can evaluate similarities and differences in investment opportunities.

De Franco et al. (2011) defines accounting comparability as the degree to which similar economic events are mapped into accounting numbers that are similar. Specifically, De Franco et al. suggests that similarity between the parameter estimates for firm specific regressions of earnings on returns, for the subject firm and peer firms within the same industry, adequately capture the notion of accounting comparability.⁵ By using earnings to capture how economic events are captured in accounting numbers, the De Franco et al. measure effectively captures not only similarity in the accounting policies used by the subject and peer firms, but also similarities in how such accounting policies are implemented. This is a major advantage over other measures of accounting comparability which only capture similarities in the accounting policies used by firms. Implementation considerations are particularly pertinent in the context of firm productivity since peer firm unit inputs and outputs are mostly unobservable and external stakeholders have to rely on accounting numbers to evaluate the productivity of peer firms (Hann et al., 2020).

Two studies, which make use of the De Franco et al. measure of accounting comparability and which are closely related to this study are Chen et al. (2018) and Chircop et al. (2020). Chen et al. (2018) finds that acquirers make better acquisition decisions when target firms exhibit

⁵ Details on the computation of accounting comparability are discussed in section 4.

greater accounting comparability with peer firms. Conversely, Chircop et al. (2020) finds that accounting comparability of a subject firm with its peer firms improves subject firm investment efficiency as evidenced by improved innovative efficiency.

While Chen et al. (2018) and Chircop et al. (2020) examine the relation between accounting comparability and investment decisions, this study examines the relation between accounting comparability and operating decisions. Operating decisions captured by TFP relate to management practices such as inventory management, performance tracking and promotion decisions (Bloom and Van Reenen, 2007). These operating decisions tend to be less easily observable than the large infrequent investment decisions. Given this, it is unclear whether accounting comparability facilitates knowledge transfer with respect to more mundane but important firm decisions.

3. Hypothesis development

3.1 Accounting comparability and firm productivity

For productivity spillovers to occur the subject firm must be able to observe, identify and understand the productivity enhancing activities of a peer firm. If as suggested by De Franco et al. (2011), accounting comparability reduces information acquisition costs and increases the amount and quality of information available, then accounting comparability should facilitate learning from peer firms. Note that accounting comparability does not only facilitate learning from peer firm financial statements, which tend to contain aggregated data, but also from the information disclosed by the firm throughout the year (Chircop et al., 2020).⁶

Prior literature finds that accounting comparability improves corporate investment decision making. Chen et al. (2018) find that accounting comparability improves acquirer M&A decisions while Chircop et al. (2020) conclude that accounting comparability improves R&D investments.

⁶ For example, having a similar accounting system to a peer firm allows the subject firm to better understand the notes to the financial statements, earnings announcements and market updates.

I maintain that if subject firms' accounting choices are similar to those of peer firms, the subject firm will be better able to identify and understand productivity enhancing management practices of peer firms ultimately improving its own productivity. I formalize this prediction in the following hypothesis:

H1: Subject firms with greater accounting comparability with industry peer firms exhibit greater firm productivity.

One channel through which accounting comparability with peer firms improves subject firm productivity is by improving subject firm understanding of peer firm inventory management practices. Japanese lean manufacturing techniques such as Just-In-Time (JIT) inventory systems were seen as revolutionary and subsequently adopted by U.S. companies (Bloom and Van Reenen, 2007). Effective inventory management is important as while productive inputs need to be available when needed, holding inventory takes space, ties capital and can permit slack ultimately reducing firm productivity (Chen et al., 2005). Learning about peer firm inventory management practices from the information on inventories (e.g. amounts of raw materials, work-in-progress and finished goods) available in peer firm financial statements allows subject firms to improve their own inventory management practices.⁷ I maintain that greater accounting comparability with peer firms, especially peer firms adopting JIT practices, facilitates subject firm learning about inventory management practices that improve subject firm productivity. I formalize this prediction in the following hypothesis:

H2: Subject firms with greater accounting comparability with industry peer firms, especially peer firms adopting JIT practices, improve their inventory management practices.

3.2 Cross-sectional predictions—peer firm characteristics

Hypothesis 1 assumes that the relation between subject firm accounting comparability with peer firms and subject firm productivity is independent of peer firm productivity. However,

⁷ Notwithstanding that financial statement line items tend to be highly aggregated, peer firm financial information about the relation between firm performance and inventory provides subject firms with insights about how strictly JIT practices are being implemented.

this may not be the case. Greater accounting comparability with peer firms exhibiting high productivity allows the subject firm to identify the productivity enhancing activities that it needs to replicate to improve its own firm productivity. Conversely, there is less scope for learning from peer firms that exhibit low productivity. Learning from these firms is restricted to identifying activities which impede firm productivity, and which should not be replicated by the subject firm. Thus, while learning from both high and low productivity peer firms improves subject firm productivity, there is greater scope for improving subject firm productivity by learning from high productivity peer firms.

Further, the more information peer firms provide in their public filings, the greater the ability of accounting comparability to facilitate subject firm learning. By construction the provision of more information increases the size and length of public filings.⁸ Put differently, there is greater scope for subject firm learning from peer firm financial statements, if peer firms submit larger and longer public filings. I formalize these predictions in the following hypotheses:

H3a: The association between subject firm accounting comparability and subject firm productivity is stronger if peer firms exhibit high productivity.

H3b: The association between subject firm accounting comparability and subject firm productivity is stronger if peer firms submit larger and longer public filings.

3.3 Cross-sectional predictions—subject firm characteristics

Firms with high product similarity with industry peers are more likely to benefit from accounting comparability with peer firms, as operating activities will be similar. Further, product similarity facilitates product substitution, hence increasing firm competition (Syverson 2004a; Bloom et al., 2011; Bloom et al., 2013). Firms facing stiffer competition have a stronger incentive to increase their efficiency since failure to do so will cast doubt about their future. In this ambit,

⁸ Loughran and McDonald (2014) find that larger and longer 10-K filings cause ambiguity in investor and analyst assessment of the company as captured by stock volatility and analyst forecast errors, however this is less likely the case when filings are being examined by peer firms operating in narrowly defined industries.

Syverson (2004a) and Schmitz (2005) provide evidence of increased productivity resulting from greater competition. Using the ready-mix industry Syverson (2004b) demonstrates that increased product substitutability truncates productivity dispersion from below, while using the iron ore industry Schmitz (2005) shows how the sudden import of cheap iron ore from Brazil led U.S. and Canadian ore industries to significantly increase their productivity. Given these results, I expect firms with high product similarity and firms facing stiffer competition to have greater incentives to take advantage of accounting comparability to improve their productivity. I formalize these predictions in the following hypotheses:

H4a: The association between subject firm accounting comparability and subject firm productivity is stronger when subject firms have high product similarity with peer firms.

H4b: The association between subject firm accounting comparability and subject firm productivity is stronger when subject firms face stiffer competition.

3.4 Cross-sectional predictions—industry characteristics

Prior literature finds that financial statements with higher accounting quality are more informative to financial statement users. Biddle and Hilary (2006) and Biddle et al. (2009) conclude that accounting quality improves decision making by reducing the information asymmetry between the firm's management and outside providers of capital. I posit that the relation between accounting comparability and productivity is stronger if the firm is operating in an industry exhibiting high accounting quality since high accounting quality facilitates subject firm learning from peer firms. I formalize this prediction in the following hypothesis:

H5: The association between subject firm accounting comparability and subject firm productivity is stronger when subject firms operate in industries exhibiting higher accounting quality.

4. Research design, data sources and variable measurement

4.1 Data sources and sample selection

The sample for this study consists of firm-year observations at the intersection of COMPUSTAT, CRSP, Thomson Reuters Institutional (13f) Holdings data and the Quarterly

Census of Employment and Wages (QCEW) available through the Bureau of Labor Statistics.⁹ Moreover, in testing hypothesis 3b I use data from the WRDS SEC Analytics Suite and in testing hypotheses 4a and 4b, I use data on firm product similarity and competition sourced from the Hoberg –Phillips Data Library.¹⁰

The sample period is 1992 to 2015 and like prior literature (e.g Hann et al., 2020) I focus on the manufacturing industry. Manufacturing firms tend to have clearly identifiable production processes which allows for the calculation of firm productivity with less measurement errors. Thus, the initial sample consists of all COMPUSTAT firms where the first two digits of their 4-digit NAICS code are 31, 32 or 33. Like De Franco et al. (2011), I drop holding companies, group companies, limited partnerships and American Depository Receipts (ADRs). I also drop firms with missing (or non-positive) sales, gross property, plant and equipment, and number of employees. Finally, I drop observations for which I am not able to compute the vector of control variables used in the empirical analysis. The final sample consists of 16,340 observations for 1,900 unique manufacturing firms.

4.2 Measuring firm productivity

Like prior studies I use Total Factor Productivity (TFP) as my measure of firm productivity.^{11,12} TFP is based on the value-added approach, which addresses inconsistencies resulting from variation in the inputs and outputs across industries. Like Serpa and Krishnan (2017) I compute value added as the difference between sales and material expense. Material expense is defined as total expenses minus labor expenses, where total expenses equal sales minus operating income before depreciation and amortization. Labor expenses are computed as the QCEW 4-digit NAICS average annual pay multiplied by the total number of employees.

⁹ These data are publicly available at: <https://www.bls.gov/cew/home.htm>.

¹⁰ The Hoberg-Phillips Data Library is publicly available at: <http://hobergphillips.usc.edu/>.

¹¹ TFP has been used by Imrohorglu and Tuzel (2014), Serpa and Krishnan, (2017) and Darrough et al., (2018) to capture productivity.

¹² I obtain similar inferences to those documented in this study when I use single factor measures (e.g. labor productivity or capital productivity) of productivity.

To estimate TFP I follow Serpa and Krishnan (2017) and start from a log-linear Cobb-Douglas production function¹³:

$$y_{it} = \alpha + \beta_l l_{it} + \beta_k k_{it} + TFP_{it} + \varepsilon_{it} \quad (1)$$

where y is the log of value added, the measure of output, for firm i in year t , and k and l represent the firm capital and labor inputs respectively. Capital is the log of gross property, plant and equipment for the firm while labor is the log of the number of employees employed by the firm. The error term, ε , represents a firm specific random shock and TFP represents output not explained by firm inputs, capital and labor.¹⁴ If I let $\hat{\alpha}$, $\hat{\beta}_l$ and $\hat{\beta}_k$ represent the input elasticities then I can obtain log- TFP using Eq.2 below:

$$\widehat{TFP}_{it} = y_{it} - \hat{\beta}_l l_{it} - \hat{\beta}_k k_{it} - \hat{\alpha} \quad (2)$$

While this value-added approach is common when estimating firm productivity, estimating Eq.1 using OLS raises two key issues: simultaneity and selection bias.¹⁵ To address these issues and deal with the “within firm serial correlation in productivity that plagues many production function estimates” (Imrohorglu and Tuzel 2014, 2075) I use the method proposed by Olley and Pakes (1996) where capital investment (i.e. Capex) is used to proxy for capital stock.¹⁶ This method assumes a monotonic relationship between Capex and true productivity

¹³ An alternative approach to using the parametric Cobb-Douglas approach to measuring firm productivity, is to use nonparametric methods such as data envelopment analysis (DEA). A Cobb-Douglas approach assumes only one output resulting from multiple inputs where the error term is defined in a structurally composed manner (Aigner et al., 1977). Specifically, a Cobb-Douglas approach recognises that shocks outside the control of producers influence production output. Hence, in such an approach the impact of random shocks (e.g. labor and capital performance) on productivity can be distinguished from impact of technical efficiency variation (Meeusen and van den Broeck, 1977). Conversely a DEA approach can estimate a production function with multiple inputs and outputs (Banker and Morey, 1986) in that for each firm under analysis, the best set of weights is assigned to give it the highest ratio of outputs over inputs, subject to no firm having a ratio larger than one (Charnes et al., 1978).

¹⁴ Further, in Eqs.1 and 2 I include firm and year fixed effects to abstract the effect of time invariant firm characteristics and time effects from the computed parameter estimates. I omit these fixed effects from the specification of Eqs.1 and 2 above to facilitate exposition.

¹⁵ The simultaneity bias arises because firm outputs and inputs are simultaneously determined. In other words, outputs and inputs to the production process are jointly determinable. Given that labor and capital are simultaneously determined with TFP, the covariates are correlated with the error terms. The selection bias arises because firms with large capital stock are less likely to exit the market. As capital stock is one of the explanatory variables in Eq.1, by construction TFP is subject to selection bias.

¹⁶ This method has been extensively used in prior literature. Refer to Akerberg et al. (2007) for a survey of empirical studies that use the Olley and Pakes (1996) approach.

shocks, and hence require Capex to be positive as productivity shocks are rarely negative (To et al., 2018). In addition, the semiparametric approach suggested by Olley and Pakes (1996) defines labor as a variable input which is adjusted in response to current productivity and defines capital as a fixed input where capital used in period t is defined in period $t-1$. Finally, to correct for the functional dependence problems inherent in the Olley and Pakes (1996) estimation procedure, I estimate *TFP* with the Akerberg et al. (2015) correction.^{17,18,19,20}

4.3 Measure of accounting comparability

As my measure of accounting comparability, I use the measure proposed by De Franco et al. (2011), where accounting comparability is defined as the similarity in which similar economic events are mapped into accounting numbers. Like De Franco et al. I capture accounting comparability by examining the relation between market returns and accounting earnings. Market returns capture economic events while accounting earnings capture how economic events are mapped to the accounting system.

To calculate accounting comparability of a firm, i , I first calculate the relation between earnings and returns for the 16 quarters²¹ prior to year t . Specifically, I use the following OLS regression:

$$Earnings_{it} = \alpha_i + \beta_i Return_{it} + \varepsilon_{it} \quad (3)$$

where *Earnings* is quarterly net income before extraordinary items scaled by the beginning of period market value of equity while *Return* is the stock market return during the quarter calculated

¹⁷ Refer to Akerberg et al. (2015) for a discussion of the functional dependence problems inherent in the estimation of production functions.

¹⁸ Prior literature has proposed various other methods (e.g. Wooldridge, 2009; Levinshon and Petrin, 2013) to compute firm productivity. In robustness tests presented in the Internet Supplement, I test the sensitivity of my results to different measures of firm productivity. Inferences from these tests are similar to those presented in this study.

¹⁹ Stata command ‘prodest’ is used to generate *TFP* using the Olley and Pakes (1996) approach with the Akerberg et al. (2015) correction.

²⁰ There are other limitations to the calculation of TFP. Specifically, in calculating TFP, I lack information about the quality of the inputs and the utilization of such inputs by the firm. Notwithstanding these issues, Syverson (2011, 332) finds that productivity estimates are “robust to measurement peculiarities ...[since] variation in establishment – or firm – level microdata is typically so large as to swamp any small measurement induced differences in productivity metrics.”

²¹ For each observation, I require data for at least 14 of the 16 quarters.

as the exponential of the sum of monthly returns during the quarter minus one. The parameter estimates in Eq.3, the intercept ($\hat{\alpha}_i$) and slope coefficient ($\hat{\beta}_i$), give the firm-specific mapping of economic events to the accounting of firm i .

Similarly, I use Eq.3 to capture how the accounting system of a peer firm j maps economic events to accounting, where $\hat{\alpha}_j$ and $\hat{\beta}_j$ capture peer firm j accounting system. When the parameter estimates are applied to subject firm i returns as in Eqs.4 and 5 I can calculate the expected earnings arising from firm i and firm j accounting systems when facing the same economic events. The superscript on *Earnings* in Eqs.4 and 5 capture the firm whose returns are used in the equations, while the subscript on *Earnings* captures the firm whose parameter estimates are used in the equations.

$$E(Earnings_{i,t}^i) = \hat{\alpha}_i + \hat{\beta}_i Return_{it} \quad (4)$$

$$E(Earnings_{j,t}^j) = \hat{\alpha}_j + \hat{\beta}_j Return_{it} \quad (5)$$

Accounting comparability between subject firm i and peer firm j is the cumulative absolute difference between the expected earnings computed in Eqs.4 and 5. This computation is formalized in Eq.6.

$$CompAcct_{ijt} = \frac{1}{\tau} \sum_t^\tau |E(Earnings_{i,t}^i) - E(Earnings_{j,t}^j)| \quad (6)$$

where τ is the number of quarters in the estimation period. In Eq.6, the more comparable the accounting system of subject firm i to the accounting system of peer firm j , the smaller *CompAcct*. To facilitate interpretation, I multiply *CompAcct* by minus one so that the less negative *CompAcct*, the higher the accounting comparability. I calculate *CompAcct* for each subject-peer firm combination, where the subject firm is a manufacturing firm in COMPUSTAT while peer firms are all other firms in the same 4-digit NAICS code as the subject firm.²² I use the

²² This ensures that the same industry definition is used in the calculation of both accounting comparability and firm productivity.

average²³ of *CompAcct* for each subject-peer firm combination, which I call *COMP*, as my measure of accounting comparability.

4.4 Empirical model examining the relation between accounting comparability and firm productivity

To test hypothesis 1, I estimate the following OLS regression model:

$$TFP_{it+1} = \beta_0 + \beta_1 COMP_{it} + \beta_2 SIZE_{it} + \beta_3 AGE_{it} + \beta_4 MTB_{it} + \beta_5 LEV_{it} + \beta_6 CAPINT_{it} + \beta_7 TOBINQ_{it} + \beta_8 CURRENTRATIO_{it} + \beta_9 IO_{it} + \beta_{10} SEG_{it} + \beta_{11} AQ_{it} + \beta_{12} SYNC_{it} + \beta_{13} CORR_{it} + \beta_{14} STDOCF_{it} + Industry\ F.E. + Year\ F.E. + \varepsilon_{it} \quad (7)$$

where *TFP* is total factor productivity, and *COMP*, accounting comparability, is my explanatory variable of interest. As discussed in section 4.2, *TFP* captures firm output that cannot be explained by firm inputs, while as discussed in section 4.3, *COMP* captures the average difference in the mapping of returns into accounting earnings between the subject firm and peer firms over the previous 16-quarters. As shown in Figure 1, *TFP* is measured at $t+1$ while all independent variables are measured at t to reflect the natural time delay between learning from peer firms and the changes to management practices captured by *TFP*. Put differently, Eq.7 assumes that subject firm productivity at time $t+1$ is a function of learning from peer firms over time period $t-3$ to t .²⁴

<<Insert Figure 1 here>>

SIZE, *AGE*, *MTB*, *LEV*, *CAPINT*, *TOBINQ*, *CURRENTRATIO*, *IO*, *SEG*, *AQ*, *SYNC*, *CORR*, *STDOCF*, *Industry F.E* and *Year F.E.* refer to the vector of control variables used in the model. *SIZE*, calculated as the logarithmic transformation of total assets, is used to control for financial constraints (Livdan et al., 2009) and for the positive association between firm size and productivity observed in Imrohroglu and Tuzel (2014). *AGE*, computed as the difference between year t and the first year in which the firm appears in CRSP, controls for operating

²³ I obtain qualitatively similar results, if I compute *COMP* as the median instead of the average *CompAcct* for each subject firm.

²⁴ The choice of 16-quarters (period $t-3$ to t) to calculate accounting comparability is based on De Franco et al. (2011). Inferences obtained on the relation between accounting comparability and firm productivity are conditional on the extent to which period $t-3$ to t accurately identifies the period over which subject firm learning from peer firms occurs.

experience since Levitt et al. (2011) and Kellogg (2009) find that productivity increases with experience. *MTB*, market-to-book ratio, calculated as the market capitalization at the end of the financial year scaled by net assets, controls for the firm growth prospects. I control for leverage (*LEV*), computed as long-term debt scaled by total shareholders' equity, because Imrohorglu and Tuzel (2014) find that low productivity firms have high leverage. *CAPINT*, capital intensity, computed as the log of total assets scaled by the number of employees, controls for the mix of inputs to the production process. I control for the firm investment opportunity set using *TOBINQ*, calculated as the sum of the firm market value and total debt scaled by total assets. *CURRENTRATIO*, current ratio, calculated as current assets scaled by current liabilities, controls for the potential link between the type of firm operations and productivity. I control for organizational structure using *IO*, institutional ownership and *SEG*, the log of the number of firm segments because prior literature has found evidence that organizational structure influences firm productivity (Maksimovic and Philips, 2002; Schoar, 2002; Hortaçsu and Syverson, 2007; Atalay et al. 2012).

I control for accounting quality, *AQ*, because Biddle and Hilary (2006) and Biddle et al. (2009) find that accounting quality improves investment efficiency. Like McNichols (2002) I measure accounting quality as the standard deviation of the residuals from estimating an OLS regression where the dependent variable is change in working capital and the independent variables are the explanatory variables in the Jones (1991) and the Dechow and Dichev (2002) models, over the same 16 quarters used to calculate accounting comparability.²⁵ To facilitate interpretation, I multiply the standard deviation of residuals by minus one, rank the values into deciles and divide the resulting values by nine. In this way, *AQ* ranges between 0 and 1, and larger values of *AQ* indicate higher accounting quality.

²⁵ I follow McNichols (2002) and estimate accounting quality using the following model: $\Delta WC_t = b_0 + b_1 CFO_{t-1} + b_2 CFO_t + b_3 CFO_{t+1} + b_4 \Delta Sales_t + b_5 PPE_t + \varepsilon_t$ where ΔWC is changes in working capital, *CFO* is cash from operations, $\Delta Sales$ is changes in sales and *PPE* is property, plant and equipment. All variables are deflated by average total assets.

To ensure that my measure of accounting comparability is capturing similarity in accounting systems and not similarity in the underlying economics or operating environment, I include *SYNC* and *CORR* in the model. Synchronicity, *SYNC*, captures the degree to which firm returns are explained by market returns and is measured as the adjusted r-squared from a market model OLS regression estimated over the same 16 quarters used to compute *COMP*. Correlation, *CORR*, is the average correlation of subject firm market returns with peer firm market returns over the same 16 quarters used to compute *COMP*, where peer firms are firms in the same 4-digit NAICS industry as the subject firm. Further, to ensure that my measure of accounting comparability is not capturing firm idiosyncratic risk, I use the coefficient of variation of operating cash flows over the 16 quarters used to compute *COMP* as one of my control variables. To facilitate interpretation, the coefficient of variation is ranked into deciles and divided by nine, so that *OCFVOL* ranges between 0 and 1.

I include industry fixed effects because prior literature shows that industry-specific characteristics such as the size of sunk costs (Collard-Wexler, 2013), competition (Syverson, 2004b; Schmitz 2005; Bloom et al., 2011); product market rivalry (Bloom et al., 2013) and regulation (Pavcnik, 2002; Bridgman et al., 2009; Knittel, 2002; Fabrizio et al., 2007; Arnold et al., 2008; Greenston et al, 2012) influence productivity. Furthermore, to control for changes in productivity due to developments in information technology over my sample period I include year fixed effects.²⁶ I winsorize all continuous variables at the 1% level and cluster standard errors by firm and year in all regressions.

4.6 Summary statistics

Panel A of Table 1 shows summary statistics²⁷ for the variables used in Eq.7. Being the residual of a Cobb-Douglas function²⁸, observations for *TFP* cluster around 0. The mean (median)

²⁶ In robustness tests presented in the Internet Supplement, I run Eq.7 including industry fixed effects interacted with year fixed effects. Results for this test are similar to the results presented in this study.

²⁷ Distributional statistics for the sample are presented in the Internet Supplement.

²⁸ See S.4.2 for details of how *TFP* is calculated.

TFP is -0.019 (-0.038). The independent variable of interest, *COMP* has a mean (median) of -3.037 (-2.630) and a standard deviation of 1.882. By construction all values for *COMP* have a negative sign, with smaller negative values indicating greater accounting comparability. The Correlation matrix for the variables of interest is presented in Panel B of Table 1. Correlation coefficients in bold denote statistical significance at the 10% level. In line with hypothesis 1 I find a positive and significant correlation between firm productivity, *TFP* and accounting comparability, *COMP*. Further, in line with prior literature I find that *SIZE*, *MTB*, *CAPINT*, *CURRENTRATIO*, *IO* and *STDOCF* are positively correlated with *TFP*.

<<Insert Table 1 here>>

5. Empirical results

5.1 Testing for the association between accounting comparability and firm productivity

Table 2 presents the results from estimating Eq.7. Supporting hypothesis 1, I find a positive and significant relation between accounting comparability and firm productivity. Specifically, the coefficient (t-stat.) on *COMP* is 0.020 (6.19) and significant at the 1% level. This result suggests that firms with higher accounting comparability make better operational decisions leading to greater firm productivity. An increase in accounting comparability from the median to the 75th percentile of the sample increases firm TFP by 0.015 *ceteris paribus*.²⁹

Results for control variables are generally in line with the univariate results in the Pearson correlation matrix presented in Table B of Table 1. Specifically, I find a positive and significant association between *CAPINT*, *TOBINQ*, *IO*, *STDOCF* and *TFP*. Conversely, *MTB*, *CURRENTRATIO*, *SEG*, *AQ* and *CORR* are negatively and significantly associated with *TFP*.

²⁹ An increase in *COMP* from the median to the 75th percentile corresponds to an increase of (-1.871-(-2.630)) 0.759. Multiplying this increase by the coefficient on *COMP* (Table 2) of 0.020 gives an increase in *TFP* of 0.015. Mean (Median) *TFP* for my sample is -0.019 (-0.038).

<<Insert Table 2 here>>

5.2 Accounting comparability, inventory management practices and firm productivity

Chen et al. (2005) suggest that low levels of raw material inventories indicate efficient dealings with suppliers; low levels of work-in-process inventory indicate efficient internal operations while levels of finished goods inventories are related to dealings with customers. Given that dealings with suppliers and customers are not fully within the control of the firm, I focus my analysis on the levels of work-in-process inventories. Specifically, if accounting comparability facilitate learning about productivity enhancing inventory management practices, then I should observe a negative relation between accounting comparability and work-in-process inventory held by the subject firm.

Following Chen et al. (2005) I use Eq.8, to compute the work-in-process inventory (*WIP*) to total assets (*AT*) ratio, *WIPAT*, to capture the fraction of the firms' assets tied up in work-in-process.

$$WIPAT_{it} = \frac{WIP_{it}}{AT_{it}} \quad (8)$$

Asset ratios such as *WIPAT* are useful in making timeseries comparisons since by construction the ratio normalizes for firm size. Notwithstanding this, different industries have different inventory needs and any cross-sectional analysis needs to control for such differences. Hence to undertake my analysis, besides including industry fixed effects, I use the normalized deviation from the industry norm to capture whether the firm has lean or bloated inventory. Like Chen et al. I compute normalized deviation as:

$$AB_WIP_{it} = \frac{(WIPAT_{it} - IND_WIPAT_{it})}{STDIND_WIPAT_{it}} \quad (9)$$

where *IND_WIPAT* and *STDIND_WIPAT* are the average and standard deviation of *WIPAT* for firms in the same 4-digit NAICS code as the subject firm. *AB_WIP* captures abnormal work-in-

process inventory where a positive (negative) *AB_WIP* suggests that firm *i* in period *t* carries more (less) work-in-process inventory than industry peers. If accounting comparability enables subject firms to learn from the inventory management practices of peer firms, then subject firms with greater accounting comparability should have lower *AB_WIP*. To test this conjecture, I substitute *TFP* with *AB_WIP* in Eq. 7. Like my main analysis, I measure *AB_WIP* at *t+1* to allow for the time delay between learning from peer firms and the subject firm improving its inventory management practices.

Specification 1 of Panel A, Table 3 shows the results for this test. I find a negative and significant (coeff: -0.031; t-stat: -3.10) association between *COMP* and *AB_WIP* suggesting that firms with greater accounting comparability with peer firms have leaner inventory management practices. While it is possible that accounting comparability facilitates learning about inventory management practices from all peer firms, accounting comparability is likely more beneficial when it enables learning from peer firms exhibiting lean inventory management practices. These peer firms employ inventory management practices that allow them to carry lower work-in-process inventory than industry peers. To test this conjecture, I create an indicator variable *LOW_PEERWIP* which takes the value of one if at least one of the four peer firms with the highest accounting comparability with the subject firm has a negative *AB_WIP*.³⁰ I run the adjusted Eq.7 including *LOW_PEERWIP* and an interaction term between *LOW_PEERWIP* and *COMP*.

Specification 2 of Panel A, Table 3 shows the results for this test. In line with expectations the coefficient on the interaction term between *LOW_PEERWIP* and *COMP* is negative and significant suggesting that subject firms reduce their work-in-process inventories more when they have high accounting comparability with peer firms exhibiting lean inventory management

³⁰ The choice of four firms with the highest accounting comparability to the subject firm is motivated by De Franco et al. (2011) who compute accounting comparability based on the four firms with greater accounting comparability to the subject firm.

practices. Interestingly, the coefficient on *COMP* though positive is insignificant suggesting that there is limited learning with respect to effective inventory management practices from peer firms which exhibit bloated work-in-process inventories.

The above analysis shows that accounting comparability is related to lean inventory management however lean inventory management is a channel through which accounting comparability influence firm productivity only if it is related to greater firm productivity. To test, whether in line with Bloom and Van Reenen (2007), effective work-in-process inventory management is related to firm productivity, I include *AB_WIP* in Eq. 7. Like *TFP*, I measure *AB_WIP* at $t+1$ since any improvement in work-in-process inventory management should be immediately captured by *TFP*.

Panel B of Table 3 shows the results for this analysis. I find a negative and significant coefficient (coeff: -0.013; t-stat: -1.82) on *AB_WIP* suggesting that a decrease in work-in-process inventory is related to an increase in firm productivity. Further, like the results in Table 2, I find a positive and significant coefficient on *COMP* (coeff: 0.020; t-stat: 5.70) suggesting that work-in-process inventory management is one of multiple channels through which accounting comparability influence firm productivity.

<<Insert Table 3 here>>

5.3 Accounting comparability, firm productivity and peer firm characteristics

Hypothesis 3a posits that accounting comparability with high productivity peer firms provides greater scope for learning, hence improving subject firm productivity *more* than accounting comparability with low productivity peer firms. To test hypothesis 3a, I create an indicator variable *HIGH_PEERTFP* which takes the value of one if at least one out of the four peer firms with the highest accounting comparability with the subject firm has a *TFP* above the sample mean for the year, and zero otherwise. I also include an interaction term between

HIGH_PEERTFP and *COMP* in Eq. 7, to capture incremental improvement in subject firm *TFP* when the subject firm has high accounting comparability with peer firms exhibiting high productivity.

Panel A of Table 4 shows the results for this analysis. In line with hypothesis 3a, I find a positive and significant coefficient on the interaction between *HIGH_PEERTFP* and *COMP* (coeff: 0.013; t-stat: 1.82) suggesting incremental improvement in subject firm productivity in the presence of accounting comparability with peer firms exhibiting high productivity. Comparing the size of the coefficient on the interaction term to the size of the coefficient on *COMP* (coeff: 0.009; t-stat: 2.81) suggests a 34% incremental improvement in subject firm productivity in the presence of accounting comparability with peer firms exhibiting high productivity.

Hypothesis 3b posits that the association between accounting comparability and subject firm productivity is stronger if peer firms submit larger and longer public filings. I capture the size of public filings using two distinct measures: *FILESIZE*, the mean 10-Q and 10-K file size for the same 16-quarters used to calculate *COMP*, and *WORDCOUNT*, the mean 10-Q and 10-K word count for the same 16-quarters used to calculate *COMP*. While the latter measure captures the length of text in firm public filings, the former measure captures the filing structure, graphics and other content in addition to the text found in public filings. Using *FILESIZE* (*WORDCOUNT*), I create an indicator variable *HIGH_PEERFILESIZE* (*HIGH_PEERWORDCOUNT*) which takes the value of one if at least one of the four peer firms with the highest accounting comparability with the subject firm has *FILESIZE* (*WORDCOUNT*) above the sample mean for the year. I test hypothesis 3b by including *HIGH_PEERFILESIZE* (*HIGH_PEERWORDCOUNT*) and an interaction between *HIGH_PEERFILESIZE* (*HIGH_PEERWORDCOUNT*) and *COMP* in Eq. 7.

Panel B of Table 4 shows the results for this test. In both specifications I find a positive and significant association between the interaction term and *TFP* suggesting that the relation between accounting comparability and subject firm productivity is stronger when peer firms

prepare more informative filings. Specifically, the coefficient on the interaction between *HIGH_PEERFILESIZE* (*HIGH_PEERWORDCOUNT*) and *COMP* is 0.010 (0.021) and significant at the 10% (1%) level.

<<Insert Table 4 here>>

5.4 Accounting comparability, firm productivity and subject firm characteristics

To test hypotheses 4a and 4b I use product similarity and Herfindahl-Hirschman Index (HHI) data from Hoberg and Phillips (2016).³¹ To test hypothesis 4a, I introduce two new variables in Eq.7. *HIGH_SIM* is an indicator variable that takes the value of one if product similarity is above the sample mean for the 4-digit NAICS code-year and zero otherwise, while *COMP*HIGH_SIM* is an interaction between *COMP* and *HIGH_SIM*. The interaction term captures the incremental effect of product similarity on the relation between accounting comparability and firm productivity.

Panel A of Table 5 shows the results for the specification testing hypothesis 4a. In support of hypothesis 4a, I find that the coefficient on the interaction term is positive and significant (coeff; 0.028; t-stat: 2.13) at the 5% level. This result suggests that subject firm product similarity with peer firms strengthens the relation between accounting comparability and firm productivity. Noteworthy is the positive and significant coefficient on the main effect *COMP*, suggesting that the relation between accounting comparability and productivity is irrespective of product similarity.

To test hypothesis 4b, I include *HIGH_COMPETITION*, an indicator variable that takes the value of one if subject firm HHI is *below* the sample mean for the 4-digit NAICS code-year and zero otherwise, and *COMP*HIGH_COMPETITION*, an interaction term between accounting

³¹ These data have the advantage that they are based on the TNIC industry classification system which is firm specific, hence the measures of product similarity and industry concentration are specific to the subject firm. Firm-level product similarity data are based on a textual analysis of the product descriptions found in the 10-K business description sections. The product description found in 10-K filings is legally required by Regulation S-K and describes the significant products offered by the firm. The authors use the cosine similarity method to calculate the pairwise similarity in product descriptions.

comparability and *HIGH_COMPETITION*, in my baseline specification. The interaction term captures the incremental effect of high competition on the relation between accounting comparability and firm productivity. Panel B of Table 5 shows the results for this test. In support of hypothesis 4b, I find a positive and significant coefficient on *COMP*HIGH_COMPETITION* suggesting that high competition strengthens the relation between accounting comparability and firm productivity.

<<Insert Table 5 around here>>

5.5 Accounting comparability, firm productivity and industry characteristics

To test hypothesis 5, I transform *AQ* into an indicator variable, *HIGH_AQ*, that takes the value of one if *AQ* for the 4-digit NAICS industry is above the yearly mean for the pooled sample and zero otherwise. Transforming *AQ* in an indicator variable facilitates interpretation where the interaction term between *HIGH_AQ* and *COMP* captures the incremental effect of operating in an industry with accounting quality above the sample mean on the relation between accounting comparability and productivity. Table 6 presents the results for this analysis. Supporting hypothesis 5, the coefficient on the interaction variable *COMP*HIGH_AQ* is positive and significant (coeff: 0.012; t-stat: 1.86). In line with prior literature (Biddle and Hilary, 2006; Biddle et al., 2009), this result suggests that higher accounting quality reduces information asymmetry between firms, hence facilitating subject firm learning from peer firms.

<<Insert Table 6 here>>

5.5 Further analysis and robustness tests

Although the focus of this study is on firm productivity because operating decision making is at the firm level, the association between accounting comparability and productivity should also be apparent at the industry level. Specifically, I expect industries that exhibit greater accounting comparability to exhibit greater industry productivity. As shown in the accompanying Internet

Supplement, I find a significant positive association between industry accounting comparability and industry productivity suggesting that my firm level results can be extended to the industry level.

To ensure that my results are not biased by my empirical choices, I subject my results to several robustness tests. First, I test whether my results are robust to a tighter fixed effects structure by including interactions between the 4-digit NAICS industry fixed effects and year fixed effects in Eq.1. Second, I test whether my results are robust to different measures of accounting comparability. Third, I test whether the observed relation between accounting comparability and subject firm productivity is driven by similarity of accounting policies or similarity in how accounting policies are implemented. Fourth, I test whether my results are robust to different measures of firm productivity. Fifth, I test whether my results are influenced by the subject firm stock of intangible assets. Sixth, I test whether conditional conservative accounting influences my results. Results for these robustness tests, presented in the accompanying Internet Supplement, provide support to the positive relation between accounting comparability and firm productivity.

6. Conclusion

The availability of detailed production activity data over the last decade has enabled researchers in fields such as macroeconomics and labor economics to study the causes and consequences of productivity. Notwithstanding this, there is a paucity of literature examining the relation between accounting and productivity. This study seeks to fill this void by examining the association between accounting comparability and firm productivity. I posit that accounting comparability facilitates learning from peer firms, hence improving subject firm productivity. While prior studies such as Chen et al. (2018) and Chircop et al. (2020) show that accounting comparability improves investment decision making, it is not obvious that the benefits of accounting comparability extend to operational decision making. While investment decision

making relates to one-off events, in this study I examine the relation between accounting comparability and day-to-day decision making.

Findings suggest a positive relation between accounting comparability and firm productivity. A channel through which accounting comparability is related to firm productivity is improved inventory management. I find that accounting comparability is related to lean inventory management practices, and that in turn, such practices are related to increased firm productivity. In cross-sectional analysis, I find that the relation between accounting comparability and firm productivity is stronger when, 1) peer firms exhibit high productivity and provide more informative filings; 2) subject firms exhibit high product similarity with peer firms and face stiffer competition, and 3) subject firms operate in industries characterized by higher accounting quality.

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FIGURE 1

TIMELINE FOR THE RELATION BETWEEN ACCOUNTING COMPARABILITY AND FIRM PRODUCTIVITY

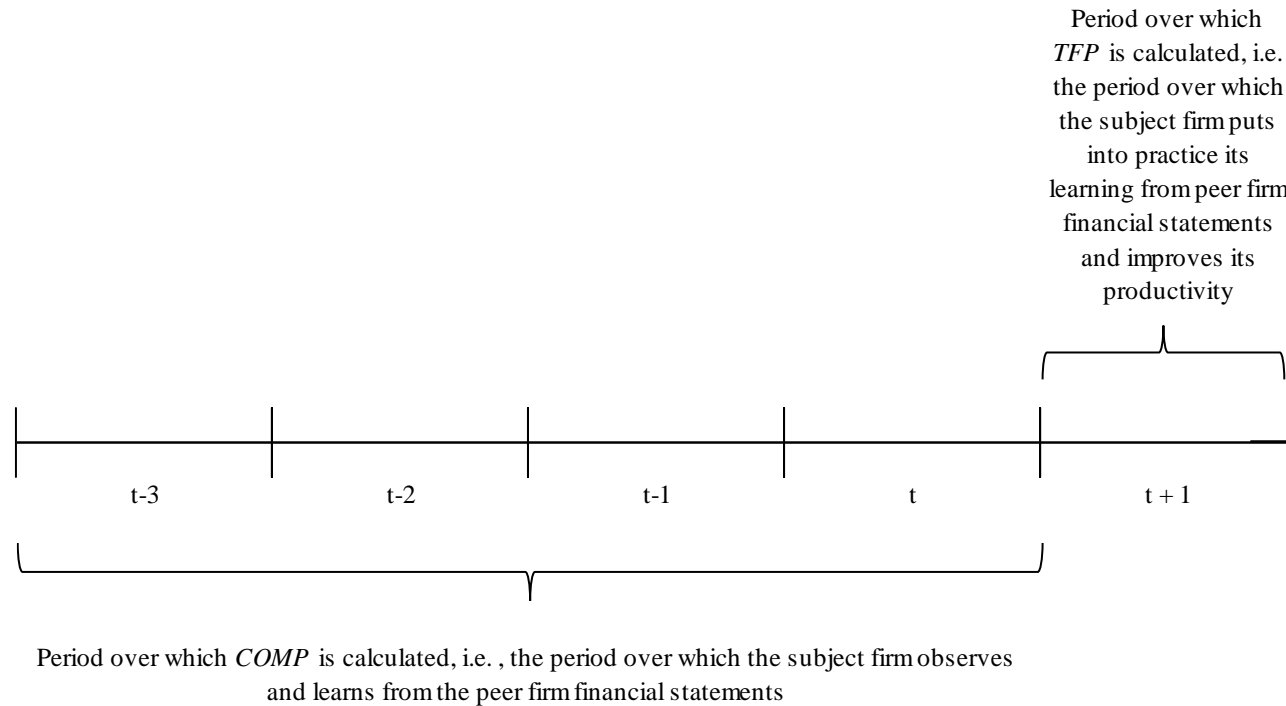


Figure 1: A timeline of the relation between accounting comparability and firm productivity.

TABLE 1

SUMMARY STATISTICS

Panel A: Variable distribution statistics

Variable	P25	Mean	Median	P75	Std. Dev.
TFP	-0.195	-0.019	-0.038	0.163	0.420
COMP	-3.700	-3.037	-2.630	-1.871	1.882
SIZE	4.207	5.868	5.727	7.373	2.164
AGE	2.303	2.839	2.833	3.367	0.719
MTB	1.320	2.909	2.093	3.360	2.829
LEV	0.001	0.431	0.170	0.519	0.839
CAPINT	4.862	5.461	5.387	5.992	0.869
TOBINQ	0.894	1.743	1.300	2.041	1.386
CURRENTRATIO	1.736	3.225	2.453	3.859	2.372
IO	0.000	0.333	0.248	0.638	0.330
SEG	1.792	2.423	2.565	3.045	0.735
AQ	0.333	0.599	0.667	0.778	0.268
SYNC	0.026	0.140	0.082	0.217	0.147
CORR	0.111	0.191	0.177	0.261	0.114
STDOCF	0.333	0.568	0.556	0.778	0.313

Panel B: Pearson correlation matrix

No.	Variable	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
1	TFP	1.000														
2	COMP	0.080	1.000													
3	SIZE	0.025	0.077	1.000												
4	AGE	-0.051	0.140	0.405	1.000											
5	MTB	0.167	0.003	0.104	-0.011	1.000										
6	LEV	-0.029	-0.015	0.213	0.049	0.252	1.000									
7	CAPINT	0.239	-0.108	0.455	0.048	0.131	0.015	1.000								
8	TOBINQ	0.246	0.006	-0.014	-0.119	0.800	-0.119	0.182	1.000							
9	CURRENTRATIO	0.088	-0.003	-0.288	-0.188	-0.013	-0.217	0.192	0.225	1.000						
10	IO	0.046	0.158	0.351	0.214	0.053	0.025	0.112	0.047	-0.035	1.000					
11	SEG	-0.090	-0.086	0.486	0.254	-0.001	0.045	0.325	-0.051	-0.113	0.197	1.000				
12	AQ	-0.026	-0.204	0.341	0.190	0.054	0.046	0.477	0.007	-0.016	0.040	0.463	1.000			
13	SYNC	-0.025	-0.015	0.576	0.239	0.033	0.024	0.408	0.017	-0.010	0.264	0.547	0.393	1.000		
14	CORR	-0.088	-0.063	0.392	0.097	-0.042	0.017	0.284	-0.047	-0.001	0.210	0.408	0.271	0.631	1.000	
15	STDOCF	0.081	0.122	0.027	0.054	-0.143	0.020	-0.055	-0.146	-0.009	0.033	0.013	-0.046	0.003	0.011	1.000

Table 1: Panel A shows variable distribution statistics and Panel B shows the Pearson correlation matrix, for the variables used in baseline model, Eq.7. Correlation coefficients in bold denote significance at the 10% level. *TFP*, total factor productivity, is calculated using the approach proposed by Olley and Pakes (1996) with the Akerberg et al. (2015) correction; *COMP*, accounting comparability is calculated as in De Franco et al. (2011); *SIZE* is the log of total assets; *AGE* is the difference between year t and the first year in which the firm first appears in CRSP; *MTB*, market-to-book ratio, is calculated as the firm market capitalization at financial year end scaled by net assets; *LEV*, leverage, is computed as long-term debt scaled by total shareholders' equity; *CAPINT* capital intensity, is calculated as the log of total assets scaled by the number of employees; *TOBINQ* is the sum of firm market value and total debt scaled by total assets; *CURRENTRATIO*, current ratio, is calculated as current assets scaled by current liabilities, *IO* institutional ownership, is calculated as the number of shares held by institutional owners scaled by the number of outstanding shares at financial year end, *SEG* Number of segments, calculated as the log of the number of firm segments at financial year end; *AQ* accounting quality, is calculated as the standard deviation of residuals from an OLS regression where change in working capital is a function of lag operating cash flows, operating cash flows, lead operating cash flows, change in sales and property plant and equipment. The regression is run by 4-digit NAICS industry. *SYNC* synchronicity, is calculated as the adjusted r-squared from a market model OLS regression run over the same 16 quarters used to compute *COMP*. *CORR* correlation, is calculated as the average correlation of a subject firm return with peer firm returns. Correlation is calculated for all subject firm-peer firm combination within the same 4-digit NAICS industry over the same 16-quarters used to calculate *COMP*. *STDOCF*, operating cash flow volatility, is calculated as the coefficient of variation of operating cash flows for the same 16-quarters used to calculate *COMP*.

TABLE 2

ACCOUNTING COMPARABILITY AND FIRM PRODUCTIVITY

Variable	TFP _(t+1)		
	Coeff.	Sig.	t-Stat.
COMP	0.020	***	6.19
SIZE	-0.010		-1.50
AGE	-0.004		-0.45
MTB	-0.011	***	-3.49
LEV	0.010		1.35
CAPINT	0.168	***	12.42
TOBINQ	0.082	***	8.20
CURRENTRATIO	-0.010	**	-2.57
IO	0.051	**	2.26
SEG	-0.039	**	-2.25
AQ	-0.123	***	-3.27
SYNC	-0.043		-0.45
CORR	-0.382	***	-4.63
STDOCF	0.152	***	7.52
Constant	-0.550	***	-6.54
Industry F.E.		Yes	
Year F.E.		Yes	
S.E. clustered by firm and year		Yes	
Observations		16,340	
R-squared		0.177	
Adjusted R-squared		0.175	

Table 2: The table shows the results for Eq.7 testing for the association between accounting comparability and firm productivity. All variables are defined in Table 1. *, ** and *** denote significance at the 10%, 5% and 1% level of significance respectively.

TABLE 3

ACCOUNTING COMPARABILITY, LEAN INVENTORY MANAGEMENT AND FIRM PRODUCTIVITY

Panel A: Accounting comparability and lean inventory management

Variable	(1)			(2)		
	AB_WIP _(t+1)			AB_WIP _(t+1)		
	Coeff.	Sig.	t-Stat.	Coeff.	Sig.	t-Stat.
COMP*LOW_PEERWIP				-0.055	*	-1.74
LOW_PEERWIP				-0.235	*	-1.66
COMP	-0.031	***	-3.10	0.031		0.94
SIZE	-0.023		-1.49	-0.025		-1.61
AGE	0.092	**	2.52	0.092	**	2.52
MTB	0.019	*	1.69	0.019	*	1.71
LEV	-0.056	***	-2.79	-0.055	***	-2.74
CAPINT	-0.206	***	-6.78	-0.205	***	-6.79
TOBINQ	-0.062	***	-2.62	-0.063	***	-2.71
CURRENTRATIO	0.022		1.53	0.021		1.50
IO	0.050		0.89	0.052		0.95
SEG	-0.010		-0.23	-0.011		-0.25
AQ	0.082		0.71	0.087		0.76
SYNC	-0.393	**	-2.02	-0.403	**	-2.07
CORR	-0.082		-0.44	-0.068		-0.36
STDOCF	0.061		1.34	0.059		1.31
Constant	0.670	***	3.42	0.933	***	3.80
Industry F.E.		Yes			Yes	
Year F.E.		Yes			Yes	
S.E. clustered by firm and year		Yes			Yes	
Observations		13,983			13,983	
R-squared		0.074			0.075	
Adjusted R-squared		0.071			0.072	

Panel B: Lean inventory management and firm productivity

Variable	TFP _(t+1)		
	Coeff.	Sig.	t-Stat.
AB_WIP _(t+1)	-0.013	*	-1.82
COMP	0.020	***	5.70
SIZE	-0.007		-1.04
AGE	-0.003		-0.33
MTB	-0.016	***	-4.32
LEV	0.018	**	2.25
CAPINT	0.155	***	10.17
TOBINQ	0.086	***	7.87
CURRENTRATIO	-0.010	***	-2.61
IO	0.060	**	2.47
SEG	-0.046	***	-2.74
AQ	-0.093	**	-2.24
SYNC	0.001		0.01
CORR	-0.441	***	-5.17
STDOCF	0.157	***	7.75
Constant	-0.483	***	-5.09
Industry F.E.		Yes	
Year F.E.		Yes	
S.E. clustered by firm and year		Yes	
Observations		13,983	
R-squared		0.172	
Adjusted R-squared		0.170	

Table 3: The table shows the results for an analysis examining the relation between accounting comparability, lean inventory management and firm productivity. Panel A shows the results for an analysis examining the relation between accounting comparability and work-in-process inventory and Panel B shows the results for an analysis examining the relation between accounting comparability, work-in-process inventory and firm productivity. *AB_WIP* is the industry standardized holdings of work-in-process inventory scaled by total assets. *LOW_PEERWIP* is an indicator variable that takes the value of one if at least one of the four peer firms with the highest accounting comparability with the subject firm has a negative *AB_WIP*. *COMP*LOW_PEERWIP* denotes an interaction between *COMP* and *LOW_PEERWIP*. All other variables are defined in Table 1. *, ** and *** denote significance at the 10%, 5% and 1% level of significance respectively.

TABLE 4

ACCOUNTING COMPARABILITY, FIRM PRODUCTIVITY AND PEER FIRM CHARACTERISTICS

Panel A: Accounting comparability and peer firm productivity

Variable	TFP _(t+1)		t-Stat.
	Coeff.	Sig.	
COMP*HIGH_PEERTFP	0.013	*	1.82
HIGH_PEERTFP	0.162	***	6.27
COMP	0.009	***	2.81
SIZE	-0.015	**	-2.26
AGE	-0.006		-0.63
MTB	-0.010	***	-2.98
LEV	0.009		1.27
CAPINT	0.169	***	12.60
TOBINQ	0.084	***	8.45
CURRENTRATIO	-0.011	***	-2.80
IO	0.050	**	2.23
SEG	-0.043	**	-2.55
AQ	-0.121	***	-3.24
SYNC	-0.031		-0.34
CORR	-0.361	***	-4.48
STDOCF	0.132	***	6.75
Constant	-0.654	***	-7.45
Industry F.E.		Yes	
Year F.E.		Yes	
S.E. clustered by firm and year		Yes	
Observations		16,216	
R-squared		0.192	
Adjusted R-squared		0.190	

Panel B: Accounting comparability and the size and length of peer firm filings

Variable	(1)			(2)		
	TFP _(t+1)			TFP _(t+1)		
	Coeff.	Sig.	t-Stat.	Coeff.	Sig.	t-Stat.
COMP*HIGH_PEERFILESIZE	0.010	*	1.93			
HIGH_PEERFILESIZE	0.030		1.45			
COMP*HIGH_PEERWORDCOUNT				0.021	***	4.03
HIGH_PEERWORDCOUNT				0.025		1.59
COMP	0.012	**	2.05	0.005		1.04
SIZE	-0.009		-1.15	-0.009		-1.27
AGE	-0.002		-0.19	-0.002		-0.21
MTB	-0.011	***	-3.34	-0.011	***	-3.36
LEV	0.007		0.98	0.008		1.08
CAPINT	0.168	***	11.83	0.169	***	11.94
TOBINQ	0.082	***	7.60	0.082	***	7.65
CURRENTRATIO	-0.010	**	-2.50	-0.010	**	-2.53
IO	0.050	**	2.16	0.052	**	2.24
SEG	-0.041	**	-2.28	-0.040	**	-2.29
AQ	-0.115	***	-2.74	-0.113	***	-2.71
SYNC	-0.073		-0.73	-0.081		-0.81
CORR	-0.371	***	-4.10	-0.361	***	-3.99
STDOCF	0.155	***	6.88	0.154	***	6.86
Constant	-0.541	***	-5.90	-0.539	***	-6.16
Industry F.E.		Yes			Yes	
Year F.E.		Yes			Yes	
S.E. clustered by firm and year		Yes			Yes	
Observations		14,371			14,362	
R-squared		0.178			0.18	
Adjusted R-squared		0.175			0.178	

Table 4: The table shows the results for an analysis examining the relation between accounting comparability, firm productivity and peer firm characteristics. Panel A shows the results for an analysis examining the effect of peer firm productivity on the relation between accounting comparability and subject firm productivity and Panel B shows the results for an analysis examining the effect of the size and length of peer firm filings on the relation between accounting comparability and subject firm productivity. *HIGH_PEERTFP* is an indicator variable that takes the value of one if at least one of the four peer firms with the highest accounting comparability with the subject firm has a firm productivity above sample mean for the year and zero otherwise. *COMP*HIGH_PEERTFP* denotes an interaction between *COMP* and *HIGH_PEERTFP*. *HIGH_PEERFILESIZE* is an indicator variable that takes the value of one if at least one of the four peer firms with the highest accounting comparability with the subject firm has mean 10-Q and 10-K file size for the same 16-quarters used to calculate *COMP* above sample mean for the year and zero otherwise. *COMP*HIGH_PEERFILESIZE* denotes an interaction between *COMP* and *HIGH_PEERFILESIZE*. *HIGH_PEERWORDCOUNT* is an indicator variable that takes the value of one if at least one of the four peer firms with the highest accounting comparability with the subject firm has mean 10-Q and 10-K word count for the same 16-quarters used to calculate *COMP* above sample mean for the year and zero otherwise. *COMP*HIGH_PEERWORDCOUNT* denotes an interaction between *COMP* and *HIGH_PEERWORDCOUNT*. All other variables are defined in Table 1. *,** and *** denote significance at the 10%, 5% and 1% level of significance respectively.

TABLE 5

ACCOUNTING COMPARABILITY, FIRM PRODUCTIVITY AND SUBJECT FIRM CHARACTERISTICS

Panel A: Accounting comparability, firm productivity and firm product similarity

Variable	TFP _(t+1)		
	Coeff.	Sig.	t-Stat.
COMP*HIGH_SIM	0.028	**	2.13
HIGH_SIM	0.019		0.65
COMP	0.020	***	5.05
SIZE	-0.006		-0.81
AGE	-0.002		-0.15
MTB	-0.011	***	-3.37
LEV	0.011		1.36
CAPINT	0.170	***	11.41
TOBINQ	0.083	***	7.42
CURRENTRATIO	-0.008	*	-1.91
IO	0.057	**	2.35
SEG	-0.041	**	-2.31
AQ	-0.099	**	-2.31
SYNC	-0.077		-0.87
CORR	-0.369	***	-3.96
STDOCF	0.164	***	7.34
Constant	-0.621	***	-6.32
Industry F.E.		Yes	
Year F.E.		Yes	
S.E. clustered by firm and year		Yes	
Observations		13,026	
R-squared		0.178	
Adjusted R-squared		0.176	

Panel B: Accounting comparability, firm productivity and firm competition

Variable	TFP _(t+1)		
	Coeff.	Sig.	t-Stat.
COMP*HIGH_COMPETITION	0.022	**	2.17
HIGH_COMPETITION	0.027		1.05
COMP	0.019	***	4.47
SIZE	-0.006		-0.82
AGE	0.002		0.19
MTB	-0.012	***	-3.41
LEV	0.010		1.27
CAPINT	0.164	***	10.98
TOBINQ	0.083	***	7.22
CURRENTRATIO	-0.008	*	-1.88
IO	0.056	**	2.28
SEG	-0.039	**	-2.17
AQ	-0.098	**	-2.29
SYNC	-0.069		-0.76
CORR	-0.397	***	-4.14
STDOCF	0.163	***	7.34
Constant	-0.611	***	-6.11
Industry F.E.		Yes	
Year F.E.		Yes	
S.E. clustered by firm and year		Yes	
Observations		13,026	
R-squared		0.176	
Adjusted R-squared		0.173	

Table 5: The table shows the results for an analysis examining the relation between accounting comparability, firm productivity and subject firm characteristics. Panel A shows the results for an analysis examining the effect of subject firm product similarity on the relation between accounting comparability and subject firm productivity and Panel B shows the results for an analysis examining the effect of subject firm competition on the relation between accounting comparability and subject firm productivity. *HIGH_SIM* is an indicator variable that takes the value of one if subject firm product similarity is above the mean for the 4-digit NAICS industry – year, and zero otherwise. *COMP*HIGH_PEERTFP* denotes an interaction between *COMP* and *HIGH_PEERTFP*. *HIGH_COMPETITION* is an indicator variable that takes the value of one if subject firm HHI is below the mean for the 4-digit NAICS industry – year, and zero otherwise. *COMP*HIGH_COMPETITION* denotes an interaction between *COMP* and *HIGH_COMPETITION*. All other variables are defined in Table 1. *,** and *** denote significance at the 10%, 5% and 1% level of significance respectively.

TABLE 6
ACCOUNTING COMPARABILITY, FIRM PRODUCTIVITY AND INDUSTRY
CHARACTERISTICS

Variable	TFP _(t+1)		
	Coeff.	Sig.	t-Stat.
COMP*HIGH_AQ	0.012	*	1.86
HIGH_AQ	0.061	***	2.59
COMP	0.013	***	3.00
SIZE	-0.011	*	-1.66
AGE	-0.005		-0.56
MTB	-0.012	***	-3.51
LEV	0.010		1.46
CAPINT	0.165	***	12.19
TOBINC	0.083	***	8.22
CURRENTRATIO	-0.010	***	-2.59
IO	0.055	**	2.42
SEG	-0.038	**	-2.21
SYNC	-0.036		-0.38
CORR	-0.395	***	-4.80
STDOCF	0.152	***	7.67
Constant	-0.600	***	-6.76
Industry F.E.		Yes	
Year F.E.		Yes	
S.E. clustered by firm and year		Yes	
Observations		16,340	
R-squared		0.176	
Adjusted R-squared		0.174	

Table 6: The table shows the results for an analysis examining the relation between accounting comparability, firm productivity and industry characteristics. *HIGH_AQ* is an indicator variable that takes the value of one if the industry in which the subject firm operates has accounting quality above the sample mean and zero otherwise. *COMP*HIGH_AQ* is an interaction variable between *COMP* and indicator variable *HIGH_AQ*. All other variables are defined in Table 1. *,** and *** denote significance of two-tailed tests at the 10%, 5% and 1% level of significance respectively.